

PLYMOUTH, CT
TOWN CLERK'S OFFICE
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Linda Komarske
TOWN CLERK

**TOWN OF PLYMOUTH
FISCAL YEAR
JULY 1, 2026 - JUNE 30, 2027**



**ORIGINAL BUDGET
AS ADOPTED BY THE TOWN COUNCIL**

April 21, 2026

FY 2026-2027 BUDGET

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	120,185,870	94.00%	112,974,718
Personal Property Grand List	51,686,516	95.00%	49,102,190
Real Estate Grand List	1,093,140,807	98.40%	1,075,650,554
Total Grand List	1,265,013,193		1,237,727,462

Proposed Mill Rate **28.73**

Gross Tax Dollars - Real Estate	30,949,994
Gross Tax Dollars - Personal Property	1,410,482
Gross Tax Dollars - Motor Vehicles	3,193,795
Total Gross Tax Dollars	35,554,271

Less: Elderly & Totally Disabled Homeowners' Tax Credit Program	(88,697)
Firefighter/Ambulance Exemption	(79,250)
Veterans Exemption	-

Budgeted Tax Revenue - Real Estate	30,782,047
Budgeted Tax Revenue - Personal Property	1,410,482
Budgeted Tax Revenue - Motor Vehicles	3,193,795
Total Budgeted Tax Revenue	35,386,324

MILL RATE CALCULATION

	Grand List	Collection Rate	Grand List Adj for Collections
Motor Vehicle Grand List	120,185,870	94.00%	112,974,718
Personal Property Grand List	51,686,516	95.00%	49,102,190
Real Estate Grand List	1,093,140,807	98.40%	1,075,650,554
Total Grand List	1,265,013,193	(b)	1,237,727,462

Total Expenses = Net Revenue Needed	48,714,216	48,714,216
MV Tax Revenue \$120,185,870 @ 94% collection rate		(3,193,795)
Personal Property Revenue \$51,685,516 @ 95% collection rate		(1,410,482)
Revenues from Other Sources	(13,327,892)	(13,327,892)

Net Tax Revenue Needed	35,386,324	30,782,047
Addback Exemptions	167,947	167,947
Gross Tax Dollars Needed	(a) 35,554,271	30,949,994

FY 2027 Adopted Mill Rate **28.73**

FY 2026 Mill Rate 39.57

Mill Rate Increase/(Decrease) (10.84)

**(Gross Tax Dollars Needed/Total Grand List Adj for Collection*1,000)
a/b times 1000**

FY 2026-2027 BUDGET

	2027 Budget	2026 Budget	Difference	% Change
Total Municipal Expenditures (1)	19,424,625	18,780,365	644,258	3.43%
Total Board of Education	28,703,423	27,578,551	1,124,872	4.08%
Capital & N/R Exp.	586,168	944,481	(358,313)	-37.94%
Total Expenditures	48,714,216	47,303,397	1,410,819	2.98%
Real Estate Tax Revenue	30,782,047	28,635,047		
Personal Property Tax Revenue	1,410,482	1,953,364		
MV Tax Revenue	3,193,795	3,582,902		
Total Tax Revenue	35,386,324	34,171,313	1,215,011	3.56%
Other Revenues	13,327,892	13,132,084	195,808	1.49%
Total Revenue	48,714,216	47,303,397	1,410,819	2.98%

(1) Capital	(358,313)
Debt Service	(193,068)
Other Municipal	1,962,200
	<u>1,410,819</u>

FY 2026-2027 ESTIMATED GENERAL FUND REVENUE

Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
						\$ Change	% Change
TAXES							
Current Real Estate Taxes	27,910,701	28,635,047	28,635,047	30,782,047	30,782,047	2,147,000	7.69%
Current Motor Vehicle Taxes	3,586,724	3,582,902	3,582,902	3,193,795	3,193,795	(389,107)	-10.85%
Current Personal Property Taxes	1,815,202	1,953,364	1,953,364	1,410,482	1,410,482	(542,882)	-29.91%
Prior Years Taxes	728,436	475,000	475,000	625,000	625,000	150,000	20.59%
Interest & Liens	376,052	265,000	265,000	300,000	300,000	35,000	9.31%
Supplemental Motor Vehicle Taxes	437,343	410,000	410,000	410,000	410,000	-	0.00%
Grant - Motor Vehicle Property Tax	747,835	839,368	839,368	941,022	941,022	101,654	13.59%
Aircraft Registrations	360	450	450	450	450	-	0.00%
60 Day GAAP Adjustment	-	-	-	-	-	-	0.00%
Collection Agency Fees	-	-	-	-	-	-	0.00%
Tax Refunds	(40,279)	(30,000)	(30,000)	(30,000)	(30,000)	-	0.00%
Tax Clearing	245,389	-	-	-	-	-	0.00%
PILOT- Ret. Community	15,941	19,533	19,533	19,533	19,533	-	0.00%
PILOT-Housing Authority	10,000	5,000	5,000	5,000	5,000	-	0.00%
PILOT-Telephone Access	17,582	25,686	25,686	25,686	25,686	-	0.00%
TOTAL TAXES	35,851,288	36,181,350	36,181,350	37,683,015	37,683,015	1,831,727	5.11%
DEPARTMENT REVENUES							
Foreclosure Sale Proceeds	-	-	-	-	-	-	-
Town Clerks Office	238,681	250,000	250,000	205,000	205,000	(45,000)	-18.85%
Planning & Zoning	(218,620)	10,000	10,000	10,400	10,400	400	-0.18%
Zoning Bd of Appeals	1,198	1,000	1,000	1,000	1,000	-	0.00%
Fire Marshals Office	1,330	1,250	1,250	1,250	1,250	-	0.00%
Police Department	43,317	33,150	33,150	33,150	33,150	(0)	0.00%
Public Directors Office	35,334	42,500	42,500	42,500	42,500	-	0.00%
Wetlands/Conservation	754	1,000	1,000	1,000	1,000	-	0.00%
Building Department	242,478	141,000	141,000	176,000	176,000	35,000	14.43%
Terryville Library	-	-	-	-	-	-	0.00%
Recreation Services	155,914	1,500	1,500	1,500	1,500	-	0.00%
TOTAL DEPARTMENT REVENUES	500,385	481,400	481,400	471,800	471,800	(28,585)	-5.71%
GOVERNMENT GRANTS							
PILOT Pequot	33,955	33,955	33,955	33,955	33,955	-	0.00%
Federal Government PILOT-Federal	9,037	-	-	-	-	-	0.00%
PILOT-State Property	-	8,995	8,995	9,211	9,211	216	0.00%
Veterans Exemptions	5,403	6,660	6,660	6,660	6,660	-	0.00%
Disability Exemption	2,482	2,500	2,500	2,500	2,500	-	0.00%
ECS Grant	9,799,763	9,693,400	9,693,400	9,802,121	9,802,121	108,721	1.11%
Out Placement-Excess Cost	-	-	-	-	-	-	0.00%
Out Placement-Excess Cost - Transfer to BOE	-	-	-	-	-	-	0.00%
Adult Education	-	10,850	10,850	9,954	9,954	(896)	0.00%
State Grants Dial A Ride	20,560	19,287	19,287	20,000	20,000	713	3.47%
State Grants - Miscellaneous	168,555	-	-	-	-	-	0.00%
Municipal Stabilization Grant	-	-	-	-	-	-	0.00%
TOTAL GOVERNMENT GRANTS	10,039,754	9,775,647	9,775,647	9,884,401	9,884,401	(155,353)	-1.55%

FY 2026-2027 ESTIMATED GENERAL FUND REVENUE

Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
						\$ Change	% Change
OTHER REVENUE							
Judicial Refunds	-	-	-	-	-	-	0.00%
Investment Income	656,200	600,000	600,000	600,000	600,000	-	0.00%
WPCA Insurance Reimbursement	103,250	65,000	65,000	65,000	65,000	-	0.00%
Insurance Reimbursements	-	-	-	-	-	-	0.00%
Miscellaneous	186,502	-	-	-	-	-	0.00%
Miscellaneous Grants	3,075	-	-	-	-	-	0.00%
Bottle Bill Act	18,792	-	-	10,000	10,000	10,000	0.00%
National Opioid Settlement	28,155	-	-	-	-	-	0.00%
Cancellation of Prior Year Encumbrances	-	-	-	-	-	-	0.00%
Cancellation of Prior Year Encumbrances-BOE	-	-	-	-	-	-	0.00%
TOTAL OTHER REVENUE	995,973	665,000	665,000	675,000	675,000	(320,973)	-32.23%
OTHER FINANCING SOURCES							
Operating Transfers In	-	-	-	-	-	-	0.00%
Allocation of Fund Balance	-	200,000	200,000	-	-	(200,000)	0.00%
TOTAL OTHER FINANCING SOURCES	-	200,000	200,000	-	-	-	0.00%
TOTAL REVENUES	47,387,401	47,303,397	47,303,397	48,714,216	48,714,216	1,410,819	2.98%

FY 2026-2027 ESTIMATED REVENUES

IV Account #	IV Account Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor	FY 2027 TC	2027 TC Adopted vs. 2026 Budget
					Recommended	Adopted	% Change
1000.41.4121.000000.46101	Investment Income	656,200	600,000	600,000	600,000	600,000	0.00%
1000.41.4121.000000.48990	Miscellaneous	186,502	-	-	-	-	0.00%
1000.41.4121.000000.43601	PILOT Pequot	33,955	33,955	33,955	33,955	33,955	0.00%
1000.41.4121.000000.43101	Federal Government PILOT-Federal	9,037	-	-	-	-	0.00%
1000.41.4121.000000.43302	State Grants Dial A Ride	20,560	19,287	19,287	20,000	20,000	3.70%
1000.41.4121.000000.43399	State Grants - Miscellaneous	168,555	-	-	-	-	0.00%
1000.41.4121.000000.48400	Miscellaneous Grants	3,075	-	-	-	-	0.00%
1000.41.4121.000000.48980	Bottle Bill Act	18,792	-	-	10,000	10,000	0.00%
1000.41.4121.000000.48985	National Opioid Settlement	28,155	-	-	-	-	0.00%
1000.41.4121.000000.49100	Operating Transfers In	-	-	-	-	-	0.00%
1000.41.4121.000000.49001	Cancellation of Prior Year Encumbrances	-	-	-	-	-	0.00%
4121	Comptrollers Office	1,124,830	653,242	653,242	663,955	663,955	1.64%
1000.41.4161.000000.43301	Judicial Refunds	-	-	-	-	-	0.00%
4161	Judge of Probate	-	-	-	-	-	0.00%
1000.41.4131.000000.43603	PILOT-State Property	-	8,995	8,995	9,211	9,211	2.40%
1000.41.4131.000000.43602	Veterans Exemptions	5,403	6,660	6,660	6,660	6,660	0.00%
1000.41.4131.000000.43604	PILOT-Telephone Access	17,582	25,686	25,686	25,686	25,686	0.00%
1000.41.4131.000000.43605	Disability Exemption	2,482	2,500	2,500	2,500	2,500	0.00%
1000.41.4131.000000.43901	PILOT- Ret. Community	15,941	19,533	19,533	19,533	19,533	0.00%
1000.41.4131.000000.43902	PILOT-Housing Authority	10,000	5,000	5,000	5,000	5,000	0.00%
							0.00%
4131	Assessors Office	51,407	68,374	68,374	68,590	68,590	0.32%
1000.41.4135.000000.41101	Current Real Estate Taxes	27,910,701	28,635,047	28,635,047	30,782,047	30,782,047	7.50%
1000.41.4135.000000.41103	Current Motor Vehicle Taxes	3,586,724	3,582,902	3,582,902	3,193,795	3,193,795	-10.86%
1000.41.4135.000000.41102	Current Personal Property Taxes	1,815,202	1,953,364	1,953,364	1,410,482	1,410,482	-27.79%
1000.41.4135.000000.41200	Prior Years Taxes	728,436	475,000	475,000	625,000	625,000	31.58%
1000.41.4135.000000.41901	Interest & Liens	376,052	265,000	265,000	300,000	300,000	13.21%
1000.41.4135.000000.41104	Supplemental Motor Vehicle Taxes	437,343	410,000	410,000	410,000	410,000	0.00%
1000.41.4135.000000.43399	Grant - Motor Vehicle Property Tax	747,836	839,368	839,368	941,022	941,022	12.11%
1000.41.4135.000000.44099	Aircraft Registrations	360	450	450	450	450	0.00%
1000.41.4135.000000.41105	60 Day GAAP Adjustment	-	-	-	-	-	0.00%
1000.41.4135.000000.41400	Tax Clearing	245,389	-	-	-	-	0.00%

FY 2026-2027 ESTIMATED REVENUES

IV Account #	IV Account Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget
							% Change
1000.41.4135.000000.41910	Collection Agency Fees	-	-	-	-	-	0.00%
1000.41.4135.000000.41110	Tax Refunds	(40,279)	(30,000)	(30,000)	(30,000)	(30,000)	0.00%
1000.41.4135.000000.48103	Foreclosure Sale Proceeds	-	-	-	-	-	
4135	Tax Collector	35,807,765	36,131,131	36,131,131	37,632,796	37,632,796	4.16%
1000.41.4147.000000.44011	Recording Fees	11,800	65,000	65,000	15,000	15,000	-76.92%
1000.41.4147.000000.44012	Conveyance Tax	191,120	145,000	145,000	150,000	150,000	3.45%
1000.41.4147.000000.44013	Sports Licenses	-	-	-	-	-	0.00%
1000.41.4147.000000.44014	Vital Statistics	19,138	15,000	15,000	15,000	15,000	0.00%
1000.41.4147.000000.44015	Misc.-Town Clerk	16,579	25,000	25,000	25,000	25,000	0.00%
1000.41.4147.000000.44016	Historical Documents	44	-	-	-	-	0.00%
1000.41.4147.000000.44017	Farm Land Preservation	-	-	-	-	-	0.00%
4147	Town Clerks Office	238,681	250,000	250,000	205,000	205,000	-18.00%
1000.41.4151.000000.42010	Zoning Permits	12,956	6,000	6,000	6,240	6,240	4.00%
1000.41.4151.000000.44102	Public Hearings	4,085	1,500	1,500	1,560	1,560	4.00%
1000.41.4151.000000.44103	Sub-Division Hearings	645	1,000	1,000	1,040	1,040	4.00%
1000.41.4151.000000.44021	Land Use System Fee	-	1,500	1,500	1,560	1,560	4.00%
1000.41.4151.000000.45104	Blight Fees	(236,306)	-	-	-	-	
4151	Planning & Zoning	(218,620)	10,000	10,000	10,400	10,400	4.00%
1000.41.4155.000000.44025	Zoning Board of Appeals	1,198	1,000	1,000	1,000	1,000	0.00%
4155	Zoning Bd of Appeals	1,198	1,000	1,000	1,000	1,000	0.00%
1000.42.4201.000000.42131	Gun Permits	15,770	12,000	12,000	12,000	12,000	0.00%
1000.42.4201.000000.43399	DOJ Bullet Proof Vest Reim	-	-	-	-	-	0.00%
1000.42.4201.000000.44033	Insurance Reports	1,671	1,000	1,000	1,000	1,000	0.00%
1000.42.4201.000000.45102	Parking Tickets	2,900	150	150	150	150	0.00%
1000.42.4201.000000.45112	False Alarms	-	-	-	-	-	0.00%
1000.42.4201.000000.44041	Hancock Dam Patrol	17,060	20,000	20,000	20,000	20,000	0.00%
1000.42.4201.000000.48920	Other Donations from Private Sources	160	-	-	-	-	0.00%
1000.42.4201.000000.48995	Course Hosting	5,756	0	0	-	-	-100.00%
4201	Police Department	43,317	33,150	33,150	33,150	33,150	0.00%
1000.42.4219.000000.44031	Fire Marshal	955	1,000	1,000	1,000	1,000	0.00%
1000.42.4219.000000.44032	Fire Hawk Program	335	250	250	250	250	0.00%

FY 2026-2027 ESTIMATED REVENUES

IV Account #	IV Account Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
							% Change	
1000.42.4219.000000.43701	Fire Marshal Grants	40	-	-	-	-		0.00%
4219	Fire Marshals Office	1,330	1,250	1,250	1,250	1,250		0.00%
1000.43.4301.000000.42011	Public Works-Misc. Permits	1,261	-	-	-	-		0.00%
1000.43.4301.000000.42012	Transfer Station Permits	12,092	15,000	15,000	15,000	15,000		0.00%
1000.43.4301.000000.44051	Metal Reimbursement	16,547	22,500	22,500	22,500	22,500		0.00%
1000.43.4301.000000.42013	ROW Permits	916	5,000	5,000	5,000	5,000		0.00%
1000.43.4301.000000.44052	Recycling Reimbursement	-	-	-	-	-		0.00%
1000.43.4301.000000.44053	Insurance Reimbursement	-	-	-	-	-		0.00%
1000.43.4301.000000.44054	Miscellaneous Income	-	-	-	-	-		0.00%
1000.43.4301.000000.44055	Material/Equipment Sales	4,518	-	-	-	-		0.00%
4301	Public Directors Office	35,334	42,500	42,500	42,500	42,500		0.00%
1000.41.4163.000000.44056	Wetlands/Conservation	754	1,000	1,000	1,000	1,000		0.00%
4163	Wetlands/Conservation	754	1,000	1,000	1,000	1,000		0.00%
1000.43.4341.000000.42201	Structural Permits	178,337	90,000	90,000	125,000	125,000		38.89%
1000.43.4341.000000.42202	Electrical Permits	34,222	30,000	30,000	30,000	30,000		0.00%
1000.43.4341.000000.42203	Demolition Permits	720	2,000	2,000	2,000	2,000		0.00%
1000.43.4341.000000.42204	Plumbing Permits	14,448	3,000	3,000	3,000	3,000		0.00%
1000.43.4341.000000.42205	Heating Permits	14,750	15,000	15,000	15,000	15,000		0.00%
1000.43.4341.000000.44060	Permit Application Fees	-	1,000	1,000	1,000	1,000		0.00%
4341	Building Department	242,478	141,000	141,000	176,000	176,000		24.82%
1000.45.4501.000000.45103	Library-Petty Cash	-	-	-	-	-		0.00%
4501	Terryville Library	-	-	-	-	-		0.00%
1000.45.4506.000000.44709	Recreation-Programs	99,868	106,300	106,300	119,175	119,175		12.11%
1000.45.4506.000000.44710	Sponsorships	1,250	-	-	-	-		0.00%
1000.45.4506.000000.47901	Facility Rental	2,646	1,500	1,500	1,500	1,500		0.00%
1000.45.4506.000000.48400	Recreation-Donations	2,150	-	-	-	-		0.00%
1000.45.4506.000000.43702	Parks & Recreation-Grants	50,000	-	-	-	-		0.00%
1000.45.4506.000000.49101	Transfer to Recreation Revolving Fund	-	(106,300)	(106,300)	(119,175)	(119,175)		12.11%
4506	Recreation Services	155,914	1,500	1,500	1,500	1,500		0.00%
1000.47.4700.000000.43351	ECS Grant	9,799,763	9,693,400	9,693,400	9,802,121	9,802,121		1.12%

FY 2026-2027 ESTIMATED REVENUES

IV Account #	IV Account Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget
							% Change
1000.47.4700.000000.43353	Adult Education	-	10,850	10,850	9,954	9,954	-8.26%
1000.47.4700.000000.49001	Cancellation of Prior Year Encumbrances-BOE	-	-	-	-	-	0.00%
4700	Board of Education	9,799,763	9,704,250	9,704,250	9,812,075	9,812,075	1.11%
1000.41.4157.000000.48101	WPCA Insurance Reimbursement	103,250	65,000	65,000	65,000	65,000	0.00%
1000.41.4157.000000.48102	Insurance Reimbursements	-	-	-	-	-	0.00%
	Allocation of Fund Balance	-	200,000	200,000	-	-	0.00%
4157	Other Revenues	103,250	265,000	265,000	65,000	65,000	-75.47%
1000.41.4121.000000.49100	Operating Transfers In	-	-	-	-	-	0.00%
		47,387,401	47,303,397	47,303,397	48,714,216	48,714,216	2.98%

FY 2026-2027 ESTIMATED GENERAL FUND EXPENDITURES

Dept	Description	FY 2025	FY 2026	FY 2026	FY 2027	FY 2027	FY 2027	2027 TC Adopted vs. 2026 Budget	
		Actual	Budget	Amended Budget	Dept Requested	Mayor Recommended	TC Adopted	\$ Change	% Change
4103	Town Council	5,572	5,575	5,575	5,575	5,575	5,575	-	0.00%
4109	Mayor	172,699	177,298	177,298	175,115	181,115	181,115	3,817	2.15%
4121	Comptroller	414,672	405,574	405,574	418,944	418,944	418,944	13,370	3.30%
4124	Information Technology (IT)	-	233,621	233,621	270,512	270,512	270,512	36,891	15.79%
4127	Board of Finance	57,324	138,700	138,700	135,700	138,200	138,200	(500)	-0.36%
4131	Assessor	81,040	122,355	122,355	145,738	145,738	145,738	23,383	19.11%
4132	Board of Assessment Appeals	598	1,900	1,900	2,300	2,350	2,350	450	23.68%
4135	Tax Collector	86,075	94,923	94,923	98,591	98,591	98,591	3,668	3.86%
4137	Treasurer	3,600	3,600	3,600	3,600	3,600	3,600	-	0.00%
4139	Legal Services	113,511	84,000	84,000	119,000	119,000	119,000	35,000	41.67%
4141	Human Resources	60,521	51,000	51,000	61,000	61,000	61,000	10,000	19.61%
4143	Central Supply	267,948	87,761	87,761	107,154	107,154	107,154	19,393	22.10%
4145	Clerical Office	154,605	159,860	159,860	212,550	212,550	163,741	3,881	2.43%
4147	Town Clerk	132,547	169,327	169,327	206,516	206,516	181,919	12,592	7.44%
4149	Registrars	82,260	109,830	109,830	123,080	123,080	123,080	13,250	12.06%
4153	Land Use	155,950	166,568	166,568	195,987	197,237	147,237	(19,331)	-11.61%
4155	Zoning Board of Appeals	3,691	4,800	4,800	4,800	5,100	5,100	300	6.25%
4156	Employee Benefits	3,314,454	3,939,784	3,939,784	4,227,987	4,227,987	4,227,987	288,203	7.32%
4157	Property & Casualty Insurance	1,343,079	1,581,244	1,581,244	1,434,014	1,434,014	1,434,014	(147,230)	-9.31%
4159	Historic Properties	1,700	2,000	2,000	2,000	2,800	2,800	800	40.00%
4161	Probate	5,985	5,983	5,983	7,040	7,040	7,040	1,057	17.67%
4163	Wetlands/Conservation	2,507	10,400	10,400	10,400	11,300	11,300	900	8.65%
4173	Economic Development	36,118	40,280	40,280	40,780	41,180	41,180	900	2.23%
4199	Special Services	10,813	11,200	11,200	11,200	11,200	11,200	-	0.00%
GENERAL GOVERNMENT		6,507,270	7,607,583	7,607,583	8,019,583	8,031,783	7,908,377	300,794	3.95%
420101	Police	3,201,869	3,379,328	3,379,328	3,473,385	3,473,435	3,428,435	49,107	1.45%
420102	Animal Control	30,448	63,250	63,250	63,250	63,250	63,250	-	0.00%
420103	Communications	339,434	458,425	458,425	445,518	446,018	446,018	(12,407)	-2.71%
420301	Fire Department	336,201	347,070	347,070	362,980	363,280	363,280	16,210	4.67%
420302	Fire - Terryville Station	26,993	20,650	20,650	20,650	20,650	20,650	-	0.00%
420303	Fire - Plymouth Station	25,608	25,400	25,400	25,400	25,400	25,400	-	0.00%
420304	Fire - Fall Mountain Station	13,225	14,100	14,100	14,100	14,100	14,100	-	0.00%
4209	Ambulance	70,591	70,135	70,135	84,630	84,630	84,630	14,495	20.67%
4219	Fire Marshal	91,592	95,137	95,137	96,636	96,636	96,636	1,499	1.58%
4223	Emergency Management	36,222	19,300	19,300	19,300	19,300	19,300	-	0.00%
PUBLIC SAFETY		4,172,183	4,492,795	4,492,795	4,605,849	4,606,699	4,561,699	68,904	1.53%
4301	Public Works Director	102,675	109,727	109,727	122,403	122,403	122,403	12,676	11.55%
4303	Highway	726,519	820,374	820,374	956,571	956,571	939,571	119,197	14.53%
4307	Snow Removal	448,588	325,250	325,250	340,000	340,000	340,000	14,750	4.53%
4313	Maintenance Garage	439,216	553,840	553,840	583,322	583,322	583,322	29,482	5.32%
4317	Transfer Station	701,282	702,585	702,585	773,674	773,674	756,674	54,089	7.70%
4329	Utilities	513,177	527,400	527,400	660,122	660,122	660,122	132,722	25.17%
4331	Town Hall	14,389	214,423	214,423	197,129	197,129	197,129	(17,294)	-8.07%
4332	Facilities	226,345	306,195	306,195	378,614	378,614	378,614	72,419	23.65%
4341	Building Inspector	82,216	87,928	87,928	90,389	90,989	90,989	3,061	3.48%
PUBLIC WORKS & BUILDING		3,254,409	3,647,722	3,647,722	4,102,224	4,102,824	4,068,824	421,102	11.54%
4403	Public Health Services	64,707	64,707	64,707	65,097	65,097	65,097	390	0.60%
4406	Elderly Transportation	48,315	41,000	41,000	41,000	41,000	41,000	-	0.00%
4427	Human Services	64,465	68,433	68,433	68,433	68,758	68,758	325	0.47%
HEALTH AND SOCIAL SERVICES		177,487	174,140	174,140	174,530	174,855	174,855	715	0.41%
4501	Terryville Library	481,532	513,622	513,622	547,338	547,338	547,338	33,716	6.56%
LIBRARIES		481,532	513,622	513,622	547,338	547,338	547,338	33,716	6.56%
450601	Parks	104,590	54,178	54,178	98,510	99,310	99,310	45,132	83.30%

FY 2026-2027 ESTIMATED GENERAL FUND EXPENDITURES

Dept	Description	FY 2025 Actual	FY 2026 Budget	FY 2026 Amended Budget	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
450602	Recreation	189,669	65,503	65,503	72,468	72,468	67,468	1,965	3.00%
	PARKS AND RECREATION	294,259	119,681	119,681	170,978	171,778	166,778	47,097	39.35%
4700	BOARD OF EDUCATION	27,578,551	27,578,551	27,578,551	28,680,173	28,680,173	28,703,423	1,124,872	4.08%
4801	Debt Service - Principal	2,559,601	1,813,644	1,813,644	1,590,713	1,590,713	1,590,713	(222,931)	-12.29%
4803	Debt Service - Interest	443,616	376,179	376,179	406,042	406,042	406,042	29,863	7.94%
4899	Other Debt Service	-	-	-	-	-	-	-	0.00%
	DEBT SERVICE	3,003,217	2,189,823	2,189,823	1,996,755	1,996,755	1,996,755	(193,068)	-8.82%
99	Transfers Out	-	979,481	979,481	896,196	961,115	586,168	(393,313)	-40.16%
	TOTAL GENERAL FUND EXPENSES	45,468,908	47,303,397	47,303,397	49,193,625	49,273,319	48,714,216	1,410,819	2.98%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
1000.41.4103.000000.51900	Other Salaries	5,572	5,575	2,507	5,575	5,575	5,575	-	0.00%
4103	Town Council	5,572	5,575	2,507	5,575	5,575	5,575	-	0.00%
1000.41.4109.000000.51600	Department Head	73,792	76,753	28,495	76,753	76,753	76,753	-	0.00%
1000.41.4109.000000.51610	Regular Employees	70,858	72,870	28,018	-	-	-	(72,870)	-100.00%
1000.41.4109.000000.51620	Part Time/Seasonal Employees	5,779	5,000	450	58,539	58,539	58,539	53,539	1070.78%
1000.41.4109.000000.51621	Admin Asst Temporary Wages	2,667	4,000	696	19,523	19,523	19,523	15,523	388.08%
1000.41.4109.000000.51650	Meeting Secretary	10,665	9,000	4,248	9,000	15,000	15,000	6,000	66.67%
1000.41.4109.000000.51900	Benefits-Vacation, Longevity	-	525	-	-	-	-	(525)	-100.00%
1000.41.4109.000000.53200	Conferences & Training	375	250	155	400	400	400	150	60.00%
1000.41.4109.000000.55400	Advertising	2,078	1,000	3,679	3,000	3,000	3,000	2,000	200.00%
1000.41.4109.000000.56100	General Office Supplies	5,686	7,000	3,863	7,000	7,000	7,000	-	0.00%
1000.41.4109.000000.58100	Memberships & Dues	800	900	500	900	900	900	-	0.00%
4109	Mayor	172,699	177,298	70,103	175,115	181,115	181,115	3,817	2.15%
1000.41.4121.000000.51600	Department Head	112,468	115,000	44,231	117,875	117,875	117,875	2,875	2.50%
1000.41.4121.000000.51610	Regular Employees	176,527	181,974	70,326	187,019	187,019	187,019	5,045	2.77%
1000.41.4121.000000.51620	Part Time Employees	-	-	-	-	-	-	-	0.00%
1000.41.4121.000000.51630	Overtime	1,757	1,000	131	2,000	2,000	2,000	1,000	100.00%
1000.41.4121.000000.51903	Longevity	-	-	-	200	200	200	200	0.00%
1000.41.4121.000000.53010	Purchased Professional Services	1,700	42,300	-	25,000	25,000	25,000	(17,300)	-40.90%
1000.41.4121.000000.53015	Service Contracts	54,254	53,000	40,604	60,000	60,000	60,000	7,000	13.21%
1000.41.4121.000000.53200	Conferences & Training	1,768	3,000	-	11,000	11,000	11,000	8,000	266.67%
1000.41.4121.000000.53300	Other Professional/Tech Services	1,150	-	-	2,500	2,500	2,500	2,500	0.00%
1000.41.4121.000000.55990	Banking Service Fees	5,357	7,500	2,813	11,000	11,000	11,000	3,500	46.67%
1000.41.4121.000000.56100	General Office Supplies	1,395	1,500	688	2,000	2,000	2,000	500	33.33%
1000.41.4121.000000.58100	Memberships & Dues	440	300	-	350	350	350	50	16.67%
1000.41.4121.000000.59100	Fraud Loss Expense	57,857	-	-	-	-	-	-	#DIV/0!
4121	Comptroller	414,672	405,574	158,793	418,944	418,944	418,944	13,370	3.30%
1000.41.4124.000000.53015	Service Contracts	-	165,000	68,750	173,100	173,100	173,100	8,100	4.91%
1000.41.4124.000000.57340	Hardware	-	12,352	6,500	3,000	3,000	3,000	(9,352)	-75.71%
1000.41.4124.000000.57350	Software	-	44,329	37,021	85,194	85,194	85,194	40,865	92.19%
1000.41.4124.000000.54320	Technology - Repairs & Equipment	-	11,940	5,688	9,218	9,218	9,218	(2,722)	-22.80%
4124	Information Technology (IT)	-	233,621	117,960	270,512	270,512	270,512	36,891	15.79%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
1000.41.4127.000000.51650	Meeting Secretary	3,219	3,500	424	3,500	6,000	6,000	2,500	71.43%
1000.41.4127.000000.53410	Audit/Accounting Services	39,410	85,000	22,947	82,000	82,000	82,000	(3,000)	-3.53%
1000.41.4127.000000.53420	Assessments/Other Audits	14,695	-	-	-	-	-	-	0.00%
1000.41.4127.000000.55500	Town Report	-	-	-	-	-	-	-	0.00%
1000.41.4127.000000.56120	Admin Supplies	-	200	-	200	200	200	-	0.00%
1000.41.4127.000000.59500	Restoration of Fund Balance	-	-	-	-	-	-	-	0.00%
1000.41.4127.000000.59510	Reserve for Contingency	-	50,000	-	50,000	50,000	50,000	-	0.00%
4127	Board of Finance	57,324	138,700	23,370	135,700	138,200	138,200	(500)	-0.36%
1000.41.4131.000000.51600	Department Head	36,946	87,455	24,905	90,078	90,078	90,078	2,623	3.00%
1000.41.4131.000000.51903	Longevity	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.53015	Service Contracts	42,534	32,000	20,784	32,760	32,760	32,760	760	2.38%
1000.41.4131.000000.53200	Conferences & Training	1,205	2,500	275	2,500	2,500	2,500	-	0.00%
1000.41.4131.000000.53300	Other Professional/Tech Services	-	-	-	20,000	20,000	20,000	20,000	-
1000.41.4131.000000.53420	Assessments/Other Audits	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.55400	Advertising	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.56100	General Office Supplies	-	-	-	-	-	-	-	0.00%
1000.41.4131.000000.58100	Memberships & Dues	355	400	-	400	400	400	-	0.00%
4131	Assessor	81,040	122,355	45,964	145,738	145,738	145,738	23,383	19.11%
1000.41.4132.000000.51620	Part Time/Seasonal Employees	223	1,500	33	1,500	1,500	1,500	-	0.00%
1000.41.4132.000000.51650	Meeting Secretary	375	250	-	500	550	550	300	120.00%
1000.41.4132.000000.53200	Conferences & Training	-	150	-	300	300	300	150	100.00%
4132	Board of Assessment Appeals	598	1,900	33	2,300	2,350	2,350	450	23.68%
1000.41.4135.000000.51600	Department Head	58,215	64,808	22,133	67,400	67,400	67,400	2,592	4.00%
1000.41.4135.000000.51630	Overtime	-	-	-	-	-	-	-	0.00%
1000.41.4135.000000.53015	Service Contracts	25,816	27,000	18,147	28,076	28,076	28,076	1,076	3.99%
1000.41.4135.000000.53200	Conferences & Training	757	950	-	950	950	950	-	0.00%
1000.41.4135.000000.53400	Collection Agency Fees	250	1,000	250	1,000	1,000	1,000	-	0.00%
1000.41.4135.000000.55400	Advertising	1,086	1,000	-	1,000	1,000	1,000	-	0.00%
1000.41.4135.000000.56100	General Office Supplies	-	-	-	-	-	-	-	0.00%
1000.41.4135.000000.58100	Memberships & Dues	75	165	-	165	165	165	-	0.00%
1000.41.4135.000000.58120	Tax refunds	(124)	-	-	-	-	-	-	-

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
4135	Tax Collector	86,075	94,923	40,531	98,591	98,591	98,591	3,668	3.86%
1000.41.4137.000000.51900	Other Salaries	3,600	3,600	1,800	3,600	3,600	3,600	-	0.00%
4137	Treasurer	3,600	3,600	1,800	3,600	3,600	3,600	-	0.00%
1000.41.4139.000000.53021	Legal Services - Town Attorney	50,560	40,000	27,038	55,000	55,000	55,000	15,000	37.50%
1000.41.4139.000000.53022	Legal Services - Labor Attorney	49,863	35,000	8,563	50,000	50,000	50,000	15,000	42.86%
1000.41.4139.000000.53023	Legal Services - Foreclosures	8,831	5,000	11,354	10,000	10,000	10,000	5,000	
1000.41.4139.000000.54020	Foreclosure Cleanup Services	-	-	-	-	-	-	-	0.00%
1000.41.4139.000000.53024	Legal Services - Grievances	-	-	-	-	-	-	-	0.00%
1000.41.4139.000000.58110	Land Association Fees	4,257	4,000	3,306	4,000	4,000	4,000	-	0.00%
4139	Legal Services	113,511	84,000	50,261	119,000	119,000	119,000	35,000	41.67%
1000.41.4141.000000.52905	Employee Safety	10,995	12,000	4,600	12,000	12,000	12,000	-	0.00%
1000.41.4141.000000.53010	Purchased Professional Services	48,520	39,000	18,584	47,000	47,000	47,000	8,000	20.51%
1000.41.4141.000000.53040	Medical Services	1,006	2,000	663	2,000	2,000	2,000	-	0.00%
4141	Human Resources	60,521	51,000	23,847	61,000	61,000	61,000	10,000	19.61%
1000.41.4143.000000.53015	Service Contracts	31,338	30,000	14,433	34,325	34,325	34,325	4,325	14.42%
1000.41.4143.000000.53500	Technical Services	79,167	-	-	-	-	-	-	0.00%
1000.41.4143.000000.54320	Technology Related Repairs And Equipment	106,319	-	514	-	-	-	-	0.00%
1000.41.4143.000000.55010	Army Strong Program - allocation	3,450	3,550	4,560	5,000	5,000	5,000	1,450	40.85%
1000.41.4143.000000.55300	Telephone & Communications	12,432	13,380	4,656	28,198	28,198	28,198	14,818	110.75%
1000.41.4143.000000.55301	Postage	16,493	15,000	5,074	15,000	15,000	15,000	-	0.00%
1000.41.4143.000000.55800	Travel Reimbursement	1,196	2,800	582	2,800	2,800	2,800	-	0.00%
1000.41.4143.000000.56100	General Office Supplies	9,522	15,000	4,430	13,800	13,800	13,800	(1,200)	-8.00%
1000.41.4143.000000.58100	Memberships & Dues	8,031	8,031	8,031	8,031	8,031	8,031	-	0.00%
4143	Central Supply	267,948	87,761	42,280	107,154	107,154	107,154	19,393	22.10%
1000.41.4145.000000.51610	Regular Employees	150,578	155,435	59,814	208,125	208,125	159,316	3,881	2.50%
1000.41.4145.000000.51620	Part Time Employees	-	-	-	-	-	-	-	0.00%
1000.41.4145.000000.51630	Overtime	-	-	-	-	-	-	-	0.00%
1000.41.4145.000000.51903	Longevity	775	525	-	525	525	525	-	0.00%
1000.41.4145.000000.53200	Conferences & Training	680	400	-	400	400	400	-	0.00%
1000.41.4145.000000.56100	General Office Supplies	2,572	3,500	97	3,500	3,500	3,500	-	0.00%
4145	Clerical Office	154,605	159,860	59,912	212,550	212,550	163,741	3,881	2.43%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
1000.41.4147.000000.51600	Department Head	62,315	64,808	24,063	67,400	67,400	67,400	2,592	4.00%
1000.41.4147.000000.51610	Regular Employees	42,805	73,019	18,399	97,616	97,616	73,019	-	0.00%
1000.41.4147.000000.51620	Part Time	-	-	-	-	-	-	-	0.00%
1000.41.4147.000000.51903	Longevity	-	-	-	-	-	-	-	0.00%
1000.41.4147.000000.53010	Purchased Professional Services	1,575	2,500	1,995	3,000	3,000	3,000	500	20.00%
1000.41.4147.000000.53015	Service Contracts	20,000	20,000	5,700	25,000	25,000	25,000	5,000	25.00%
1000.41.4147.000000.53045	Vital Statistics	805	1,000	-	1,000	1,000	1,000	-	0.00%
1000.41.4147.000000.53200	Conferences & Training	2,111	3,000	1,000	5,000	5,000	5,000	2,000	66.67%
1000.41.4147.000000.56100	General Office Supplies	2,154	3,000	1,125	5,000	5,000	5,000	2,000	66.67%
1000.41.4147.000000.58100	Memberships & Dues	781	1,000	40	1,000	1,000	1,000	-	0.00%
1000.41.4147.000000.56101	Election Related Materials	-	1,000	-	1,500	1,500	1,500	500	50.00%
4147	Town Clerk	132,547	169,327	52,321	206,516	206,516	181,919	12,592	7.44%
1000.41.4149.000000.51600	Department Head	34,081	41,080	14,655	41,080	41,080	41,080	-	0.00%
1000.41.4149.000000.51610	Regular Employees	9,780	9,000	4,015	13,500	13,500	13,500	4,500	50.00%
1000.41.4149.000000.51620	Part Time/Seasonal Employees	12,495	30,000	15,682	19,000	19,000	19,000	(11,000)	-36.67%
1000.41.4149.000000.53015	Service Contract	-	4,500	385	6,000	6,000	6,000	1,500	0.00%
1000.41.4149.000000.53200	Conferences & Training	3,363	8,700	2,390	9,000	9,000	9,000	300	3.45%
1000.41.4149.000000.54300	Repairs & Maintenance	1,425	2,000	-	2,000	2,000	2,000	-	0.00%
1000.41.4149.000000.54320	Technology Related Repairs And Equipment	1,774	-	-	-	-	-	-	#DIV/0!
1000.41.4149.000000.54400	Rentals	-	-	-	-	-	-	-	#DIV/0!
1000.41.4149.000000.55400	Advertising	825	2,500	-	2,500	2,500	2,500	-	0.00%
1000.41.4149.000000.55500	Printing	4,522	8,000	1,182	8,000	8,000	8,000	-	0.00%
1000.41.4149.000000.56100	General Office Supplies	851	2,750	258	4,500	4,500	4,500	1,750	63.64%
1000.41.4149.000000.56900	Other Supplies	373	1,000	1,060	2,000	2,000	2,000	1,000	100.00%
1000.41.4149.000000.58100	Memberships & Dues	220	300	-	500	500	500	200	66.67%
1000.41.4149.000000.58900	Early Voting Expenses	12,551	-	7,003	15,000	15,000	15,000	15,000	0.00%
4149	Registrars	82,260	109,830	46,630	123,080	123,080	123,080	13,250	12.06%
1000.41.4153.000000.51600	Department Head	87,390	90,012	34,609	92,713	92,713	92,713	2,701	3.00%
1000.41.4153.000000.51610	Regular Employees	46,985	48,006	15,720	74,170	74,170	24,170	(23,836)	-49.65%
1000.41.4153.000000.51630	Overtime	-	-	-	500	500	500	500	0.00%
1000.41.4153.000000.51650	Meeting Secretary	2,063	2,750	1,081	2,750	4,000	4,000	1,250	45.45%
1000.41.4153.000000.51903	Longevity	625	500	-	500	500	500	-	0.00%
1000.41.4153.000000.53200	Conferences & Training	1,105	1,800	-	1,850	1,850	1,850	50	2.78%

FY 2026 - 2027 ESTIMATED EXPENSES

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1000.41.4153.000000.53300	Other Professional/Tech Services	2,000	2,000	48	3,000	3,000	3,000	1,000	50.00%
1000.41.4153.000000.53500	Technical Services	1,825	2,500	-	2,500	2,500	2,500	-	0.00%
1000.41.4153.000000.55300	Telephone & Communications	213	-	16	-	-	-	-	0.00%
1000.41.4153.000000.55400	Advertising	4,659	9,000	-	8,000	8,000	8,000	(1,000)	-11.11%
1000.41.4153.000000.55500	Printing	-	500	-	500	500	500	-	0.00%
1000.41.4153.000000.56100	General Office Supplies	-	-	-	-	-	-	-	0.00%
1000.41.4153.000000.58100	Memberships & Dues	9,085	9,500	11,546	9,504	9,504	9,504	4	0.04%
4153	Land Use	155,950	166,568	63,019	195,987	197,237	147,237	(19,331)	-11.61%
1000.41.4155.000000.51620	Part Time/Seasonal Employees	-	-	-	-	-	-	-	0.00%
1000.41.4155.000000.51650	Meeting Secretary	972	1,200	225	1,200	1,500	1,500	300	25.00%
1000.41.4155.000000.53200	Conferences & Training	330	600	-	600	600	600	-	0.00%
1000.41.4155.000000.55400	Advertising	2,389	3,000	-	3,000	3,000	3,000	-	0.00%
4155	Zoning Board of Appeals	3,691	4,800	225	4,800	5,100	5,100	300	6.25%
1000.41.4156.000000.51904	Wages/Benefit Adj's	-	20,000	-	20,000	20,000	20,000	-	0.00%
1000.41.4156.000000.52200	Social Security - Employer Contributions	412,889	465,197	205,584	520,000	520,000	520,000	54,803	11.78%
1000.41.4156.000000.52300	Retirement Contributions	741,805	843,608	393,078	870,211	870,211	870,211	26,603	3.15%
1000.41.4156.000000.52301	Retirement Contributions- Defined Benefit	996,002	1,050,000	419,203	1,100,000	1,100,000	1,100,000	50,000	4.76%
1000.41.4156.000000.52500	Tuition Reimbursement	43,500	44,500	41,500	50,000	50,000	50,000	5,500	12.36%
1000.41.4156.000000.52600	Unemployment Compensation	-	5,000	-	5,000	5,000	5,000	-	0.00%
1000.41.4156.000000.52800	Health Insurance - Active	679,202	880,000	379,084	1,107,978	1,107,978	1,107,978	227,978	25.91%
1000.41.4156.000000.52801	Health Insurance - Retirees	352,740	422,000	152,683	378,298	378,298	378,298	(43,702)	-10.36%
1000.41.4156.000000.52802	Health Insurance - ACA Fees	-	-	-	-	-	-	-	0.00%
1000.41.4156.000000.52803	Insurance Accident & Health	7,562	24,480	2,875	10,000	10,000	10,000	(14,480)	-59.15%
1000.41.4156.000000.52805	Medical Buy-Out	53,750	58,000	25,500	58,000	58,000	58,000	-	0.00%
1000.41.4156.000000.52900	Compensated Absences	-	60,000	-	60,000	60,000	60,000	-	0.00%
1000.41.4156.000000.52901	Heart & Hypertension-Benefits	2,782	25,000	-	1,500	1,500	1,500	(23,500)	-94.00%
1000.41.4156.000000.53300	Actuarial Fees	24,224	42,000	2,243	47,000	47,000	47,000	5,000	11.90%
4156	Employee Benefits	3,314,454	3,939,784	1,621,750	4,227,987	4,227,987	4,227,987	288,203	7.32%
1000.41.4157.000000.55201	Insurance - Workers Compensation	408,194	540,644	147,863	383,895	383,895	383,895	(156,749)	-28.99%
1000.41.4157.000000.55202	Insurance - Property & Casualty	698,516	780,189	600,103	758,018	758,018	758,018	(22,171)	-2.84%
1000.41.4157.000000.55203	Insurance Umbrella	122,258	134,484	99,554	150,580	150,580	150,580	16,096	11.97%

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1000.41.4157.000000.55204	Insurance Public Official Liability	74,563	81,275	48,823	88,694	88,694	88,694	7,419	9.13%
1000.41.4157.000000.55205	Insurance Police Liability	32,511	35,437	21,622	41,446	41,446	41,446	6,009	16.96%
1000.41.4157.000000.55206	Insurance Claims/Deduct	6,637	5,000	(10,463)	10,000	10,000	10,000	5,000	100.00%
1000.41.4157.000000.55207	Insurance Bonding	400	4,215	-	1,381	1,381	1,381	(2,834)	-67.24%
4157	Property & Casualty Insurance	1,343,079	1,581,244	907,502	1,434,014	1,434,014	1,434,014	(147,230)	-9.31%
1000.41.4159.000000.51650	Meeting Secretary	1,200	1,500	150	1,500	2,300	2,300	800	53.33%
1000.41.4159.000000.56010	Supplies	200	200	-	200	200	200	-	0.00%
1000.41.4159.000000.56120	Admin Supplies	300	300	-	300	300	300	-	0.00%
4159	Historic Properties	1,700	2,000	150	2,000	2,800	2,800	800	40.00%
1000.41.4161.000000.55010	Shared Services	5,985	5,983	5,880	7,040	7,040	7,040	1,057	17.67%
4161	Probate	5,985	5,983	5,880	7,040	7,040	7,040	1,057	17.67%
1000.41.4163.000000.51650	Meeting Secretary	2,256	2,500	950	2,500	3,400	3,400	900	36.00%
1000.41.4163.000000.53200	Conferences & Training	-	700	420	700	700	700	-	0.00%
1000.41.4163.000000.55400	Advertising	251	6,600	-	6,600	6,600	6,600	-	0.00%
1000.41.4163.000000.56900	Other Supplies	-	500	-	500	500	500	-	0.00%
1000.41.4163.000000.58100	Memberships & Dues	-	100	65	100	100	100	-	0.00%
4163	Wetlands/Conservation	2,507	10,400	1,435	10,400	11,300	11,300	900	8.65%
1000.41.4173.000000.51650	Meeting Secretary	1,038	1,500	250	1,500	1,900	1,900	400	26.67%
1000.41.4173.000000.53300	Other Professional/Tech Services	33,661	30,000	2,250	30,000	30,000	30,000	-	0.00%
1000.41.4173.000000.55400	Advertising	-	4,000	-	4,500	4,500	4,500	500	12.50%
1000.41.4173.000000.56010	Supplies	-	200	113	200	200	200	-	0.00%
1000.41.4173.000000.56900	Other Supplies-Signs	80	2,280	80	2,280	2,280	2,280	-	0.00%
1000.41.4173.000000.58100	Memberships & Dues	1,340	2,300	1,000	2,300	2,300	2,300	-	0.00%
4173	Economic Development	36,118	40,280	3,693	40,780	41,180	41,180	900	2.23%
1000.41.4199.000000.56900	Beautification Committee	1,638	1,500	-	1,500	1,500	1,500	-	0.00%
1000.41.4199.000000.58100	Memberships & Dues	1,175	1,200	-	1,200	1,200	1,200	-	0.00%
1000.41.4199.000000.58250	Memorial Day Parade	2,000	2,000	8,400	2,000	2,000	2,000	-	0.00%

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1000.41.4199.000000.58251	Historical Society	-	500	-	500	500	500	-	0.00%
1000.41.4199.000000.59020	Fund Transfers Out-Cemeteries	6,000	6,000	6,000	6,000	6,000	6,000	-	0.00%
4199	Special Services	10,813	11,200	14,400	11,200	11,200	11,200	-	0.00%
1000.42.4201.000000.59025	Miscellaneous Grant Expenses	7,176	-	-	-	-	-	-	0.00%
1000.42.4201.000000.58340	Course Hosting	-	0	1,250	-	-	-	-	0.00%
1000.42.4201.420101.51600	Department Head	110,869	120,510	45,709	124,126	124,126	124,126	3,616	3.00%
1000.42.4201.420101.51601	Captain	108,811	119,351	47,264	123,578	123,578	123,578	4,227	3.54%
1000.42.4201.420101.51602	Patrol/Detectives	1,391,772	1,523,989	640,942	1,188,723	1,188,723	1,188,723	(335,266)	-22.00%
1000.42.4201.420101.51603	Sergeants/Shift Supervisor	397,372	623,212	201,854	954,727	954,727	954,727	331,515	53.19%
1000.42.4201.420101.51604	Holiday	124,221	120,342	17,061	121,178	121,178	121,178	836	0.69%
1000.42.4201.420101.51620	Administrative and Crossing Guards	137,002	148,674	53,506	200,753	200,753	200,753	52,079	35.03%
1000.42.4201.420101.51630	Overtime	503,573	305,000	197,859	350,000	350,000	305,000	-	0.00%
1000.42.4201.420101.51903	Longevity	7,450	7,750	4,400	8,250	8,250	8,250	500	6.45%
1000.42.4201.420101.51650	Meeting Secretary	1,099	1,500	550	1,650	2,200	2,200	700	46.67%
1000.42.4201.420101.52500	Tuition Reimbursement	-	5,000	-	5,000	5,000	5,000	-	0.00%
1000.42.4201.420101.52902	Cleaning Allowance	11,820	12,000	5,875	12,500	12,000	12,000	-	0.00%
1000.42.4201.420101.53015	Service Contracts	138,865	116,000	65,595	100,000	100,000	100,000	(16,000)	-13.79%
1000.42.4201.420101.53040	Medical Services	9,910	15,000	470	15,000	15,000	15,000	-	0.00%
1000.42.4201.420101.53050	Wellness Canine	-	-	-	-	-	-	-	0.00%
1000.42.4201.420101.53200	Conferences & Training	72,943	100,000	15,707	100,000	100,000	100,000	-	0.00%
1000.42.4201.420101.53220	Internal Training	1,940	-	-	-	-	-	-	0.00%
1000.42.4201.420101.54200	Cleaning Services	-	4,000	217	4,000	4,000	4,000	-	0.00%
1000.42.4201.420101.54300	Repairs & Maintenance	9,442	10,000	296	10,000	10,000	10,000	-	0.00%
1000.42.4201.420101.54306	Electrical Repairs & Maintenance	12,545	13,000	7,771	13,000	13,000	13,000	-	0.00%
1000.42.4201.420101.54421	Disposal	-	250	-	250	250	250	-	0.00%
1000.42.4201.420101.55300	Telephone & Communications	19,747	22,000	6,465	22,000	22,000	22,000	-	0.00%
1000.42.4201.420101.55995	Temporary Shelter	-	1,000	-	1,000	1,000	1,000	-	0.00%
1000.42.4201.420101.56100	General Office Supplies	10,086	12,000	1,959	12,000	12,000	12,000	-	0.00%
1000.42.4201.420101.56105	Medical Supplies	8,300	11,000	1,075	11,000	11,000	11,000	-	0.00%
1000.42.4201.420101.56120	Admin-Police Commission	-	-	-	-	-	-	-	0.00%
1000.42.4201.420101.56130	Firearms & Ammunition	18,816	26,000	593	32,000	32,000	32,000	6,000	23.08%
1000.42.4201.420101.56180	Police Exam Supplies	-	1,000	-	1,000	1,000	1,000	-	0.00%
1000.42.4201.420101.56300	Food/Meal Allowance	568	750	266	750	750	750	-	0.00%
1000.42.4201.420101.56440	Investigative Supplies	7,354	8,500	-	8,500	8,500	8,500	-	0.00%
1000.42.4201.420101.56445	Patrol Supplies	23,050	6,500	162	6,500	6,500	6,500	-	0.00%

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1000.42.4201.420101.56902	Clothing	62,685	40,000	29,155	40,000	40,000	40,000	-	0.00%
1000.42.4201.420101.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	0.00%
1000.42.4201.420101.58100	Memberships & Dues	4,454	5,000	4,708	5,900	5,900	5,900	900	18.00%
420101	Police	3,201,869	3,379,328	1,350,709	3,473,385	3,473,435	3,428,435	49,107	1.45%
1000.42.4201.420102.51610	Regular Employees	26,190	55,000	9,623	55,000	55,000	55,000	-	0.00%
1000.42.4201.420102.51630	Overtime	2,166	3,000	480	3,000	3,000	3,000	-	0.00%
1000.42.4201.420102.53200	Conferences & Training	-	2,000	-	2,000	2,000	2,000	-	0.00%
1000.42.4201.420102.59020	Fund Transfers Out	2,092	3,250	2,097	3,250	3,250	3,250	-	0.00%
420102	Animal Control	30,448	63,250	12,200	63,250	63,250	63,250	-	0.00%
1000.42.4201.420103.51610	Regular Employees	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.51620	Part Time Employees	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.51630	Overtime	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.51650	Meeting Secretary	939	1,000	263	1,000	1,500	1,500	500	50.00%
1000.42.4201.420103.51903	Longevity	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.52600	Unemployment Compensation	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.53015	Service Contracts	300,113	413,000	163,742	398,804	398,804	398,804	(14,196)	-3.44%
1000.42.4201.420103.53200	Conferences & Training	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.53500	Technical Services	3,838	8,000	4,420	8,000	8,000	8,000	-	0.00%
1000.42.4201.420103.54300	Repairs & Maintenance	602	1,000	-	1,000	1,000	1,000	-	0.00%
1000.42.4201.420103.54400	Rentals	30,985	32,225	-	33,514	33,514	33,514	1,289	4.00%
1000.42.4201.420103.55300	Telephone & Communications	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.56100	General Office Supplies	-	-	-	-	-	-	-	0.00%
1000.42.4201.420103.56220	Electricity	2,957	3,200	686	3,200	3,200	3,200	-	0.00%
420103	Communications	339,434	458,425	169,112	445,518	446,018	446,018	(12,407)	-2.71%
1000.42.4203.420301.51600	Department Head	4,500	4,500	4,500	4,500	4,500	4,500	-	0.00%
1000.42.4203.420301.51601	Assistant Chief	5,100	5,100	3,400	5,100	5,100	5,100	-	0.00%
1000.42.4203.420301.51650	Meeting Secretary	1,263	1,800	541	1,800	2,100	2,100	300	16.67%
1000.42.4203.420301.51901	Plan Review Stipend	2,500	2,500	2,000	2,500	2,500	2,500	-	0.00%
1000.42.4203.420301.52300	Retirement Contributions	45,000	45,000	45,000	45,000	45,000	45,000	-	0.00%
1000.42.4203.420301.53010	Purchased Professional Services	-	600	-	600	600	600	-	0.00%
1000.42.4203.420301.53040	Medical Services	41,322	40,000	-2,978	40,000	40,000	40,000	-	0.00%

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1000.42.4203.420301.53200	Conferences & Training	20,500	21,000	1,650	25,000	25,000	25,000	4,000	19.05%
1000.42.4203.420301.53300	Other Professional/Tech Services	41,297	44,500	24,724	53,500	53,500	53,500	9,000	20.22%
1000.42.4203.420301.54101	Refuse Removal	1,618	2,720	714	2,720	2,720	2,720	-	0.00%
1000.42.4203.420301.54301	Building Maintenance	24,368	25,000	14,482	25,000	25,000	25,000	-	0.00%
1000.42.4203.420301.54302	Fire / Security Maintenance	2,527	2,600	2,487	2,600	2,600	2,600	-	0.00%
1000.42.4203.420301.54304	Fresh Air Maintenance	14,871	15,000	-	15,000	15,000	15,000	-	0.00%
1000.42.4203.420301.54331	Truck Repairs	22,000	24,000	8,257	24,000	24,000	24,000	-	0.00%
1000.42.4203.420301.54332	Pressurized Tank Repair	2,502	3,000	-	3,000	3,000	3,000	-	0.00%
1000.42.4203.420301.54333	Radio Repairs	4,498	9,000	-	9,000	9,000	9,000	-	0.00%
1000.42.4203.420301.54334	Ladder Truck Test/Rep	11,000	11,000	-	11,000	11,000	11,000	-	0.00%
1000.42.4203.420301.54335	Hose Program	-	2,750	-	2,750	2,750	2,750	-	0.00%
1000.42.4203.420301.54336	Refurbish Trucks	9,985	10,000	1,415	10,000	10,000	10,000	-	0.00%
1000.42.4203.420301.54337	Haz Mat	2,905	2,000	-	2,000	2,000	2,000	-	0.00%
1000.42.4203.420301.54338	Portable Pump Program	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.54339	Hurst Program	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.55300	Telephone & Communications	4,200	3,100	1,269	3,100	3,100	3,100	-	0.00%
1000.42.4203.420301.56100	General Office Supplies	-	400	-	400	400	400	-	0.00%
1000.42.4203.420301.56115	Janitorial Supplies	1,968	2,000	1,091	2,000	2,000	2,000	-	0.00%
1000.42.4203.420301.56120	Admin Supplies	-	400	-	400	400	400	-	0.00%
1000.42.4203.420301.56140	Radio Replacement Program	13,217	8,000	-	8,000	8,000	8,000	-	0.00%
1000.42.4203.420301.56150	Training Supplies	3,369	3,375	970	3,375	3,375	3,375	-	0.00%
1000.42.4203.420301.56300	Food/Meal Allowance	-	300	-	300	300	300	-	0.00%
1000.42.4203.420301.56902	Clothing	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	0.00%
1000.42.4203.420301.57300	Equipment	54,193	55,025	3,265	55,025	55,025	55,025	-	0.00%
1000.42.4203.420301.58100	Memberships & Dues	200	2,400	400	2,400	2,400	2,400	-	0.00%
1000.42.4203.420301.58330	Region 5 Dive Team	-	-	-	2,000	2,000	2,000	2,000	0.00%
1000.42.4203.420301.59025	Gear Rack - CT Water Grant	1,300	-	-	-	-	-	-	0.00%
1000.42.4203.420301.54013	CT FF Cancer Relief Fund	-	950	-	910	910	910	(40)	0.00%
420301	Fire Department	336,201	347,070	119,143	362,980	363,280	363,280	16,210	4.67%
1000.42.4203.420302.54423	Custodial Services	2,900	2,900	2,900	2,900	2,900	2,900	-	0.00%
1000.42.4203.420302.55300	Telephone & Communications	1,454	2,000	1,369	2,000	2,000	2,000	-	0.00%
1000.42.4203.420302.56210	Natural Gas	4,353	6,750	-	6,750	6,750	6,750	-	0.00%
1000.42.4203.420302.56220	Electricity	18,287	9,000	5,432	9,000	9,000	9,000	-	0.00%
1000.42.4203.420302.56240	Oil	-	-	-	-	-	-	-	0.00%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
420302	Fire - Terryville Station	26,993	20,650	9,701	20,650	20,650	20,650	-	0.00%
1000.42.4203.420303.54423	Custodial Services	2,900	2,900	2,900	2,900	2,900	2,900	-	0.00%
1000.42.4203.420303.55300	Telephone & Communications	945	2,000	435	2,000	2,000	2,000	-	0.00%
1000.42.4203.420303.56210	Natural Gas	4,901	5,500	-	5,500	5,500	5,500	-	0.00%
1000.42.4203.420303.56220	Electricity	16,861	15,000	5,466	15,000	15,000	15,000	-	0.00%
420303	Fire - Plymouth Station	25,608	25,400	8,800	25,400	25,400	25,400	-	0.00%
1000.42.4203.420304.54423	Custodial Services	2,400	2,400	2,400	2,400	2,400	2,400	-	0.00%
1000.42.4203.420304.55300	Telephone & Communications	1,141	1,000	475	1,000	1,000	1,000	-	0.00%
1000.42.4203.420304.56220	Electricity	4,282	5,700	1,300	5,700	5,700	5,700	-	0.00%
1000.42.4203.420304.56240	Oil	5,402	5,000	-	5,000	5,000	5,000	-	0.00%
420304	Fire - Fall Mountain Station	13,225	14,100	4,175	14,100	14,100	14,100	-	0.00%
1000.42.4209.000000.53015	Service Contracts	19,017	19,579	2,260	21,537	21,537	21,537	1,958	10.00%
1000.42.4209.000000.54300	Repairs & Maintenance	314	3,000	-	4,000	4,000	4,000	1,000	33.33%
1000.42.4209.000000.54411	Water/Sewer	2,597	3,671	1,087	4,038	4,038	4,038	367	10.00%
1000.42.4209.000000.55300	Telephone & Communications	11,557	6,529	3,134	12,000	12,000	12,000	5,471	83.80%
1000.42.4209.000000.56210	Natural Gas	4,664	7,342	512	8,076	8,076	8,076	734	10.00%
1000.42.4209.000000.56220	Electricity	20,732	17,131	4,130	23,100	23,100	23,100	5,969	34.84%
1000.42.4209.000000.58250	Payments to Other Organizations	11,711	12,883	11,766	11,879	11,879	11,879	(1,004)	-7.79%
4209	Ambulance	70,591	70,135	22,888	84,630	84,630	84,630	14,495	20.67%
1000.42.4219.000000.51610	Regular Employees	53,052	56,000	21,285	57,618	57,618	57,618	1,618	2.89%
1000.42.4219.000000.51650	Administrative Assistant	30,216	31,746	12,225	32,539	32,539	32,539	793	2.50%
1000.42.4219.000000.53015	Service Contracts	1,800	-	-	-	-	-	-	0.00%
1000.42.4219.000000.53200	Conferences & Training	1,833	2,000	307	2,000	2,000	2,000	-	0.00%
1000.42.4219.000000.53210	Fire Prevention Seminars	430	500	-	500	500	500	-	0.00%
1000.42.4219.000000.54300	Repairs & Maintenance	572	600	-	600	600	600	-	0.00%
1000.42.4219.000000.55300	Telephone & Communications	427	400	128	400	400	400	-	0.00%
1000.42.4219.000000.56100	General Office Supplies	500	500	214	500	500	500	-	0.00%
1000.42.4219.000000.56430	Periodicals	1,553	1,853	1,553	891	891	891	(962)	-51.92%
1000.42.4219.000000.56440	Investigative Supplies	500	500	-	500	500	500	-	0.00%
1000.42.4219.000000.56902	Clothing	322	400	231	500	500	500	100	25.00%
1000.42.4219.000000.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	0.00%

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								\$ Change	% Change
1000.42.4219.000000.57320	Vehicles	-	(0)	-	-	-	-	-	-
1000.42.4219.000000.58100	Memberships & Dues	388	638	373	588	588	588	(50)	-7.84%
4219	Fire Marshal	91,592	95,137	36,315	96,636	96,636	96,636	1,499	1.58%
1000.42.4223.000000.51620	Director	7,850	9,000	6,500	10,000	10,000	10,000	1,000	11.11%
1000.42.4223.000000.53200	Conferences & Training	-	-	-	-	-	-	-	0.00%
1000.42.4223.000000.54100	Utility Services	4,109	5,000	1,680	5,000	5,000	5,000	-	0.00%
1000.42.4223.000000.54300	Repairs & Maintenance	40	500	-	500	500	500	-	0.00%
1000.42.4223.000000.54405	Leases of Equipment	13,630	-	-	-	-	-	-	0.00%
1000.42.4223.000000.57300	Equipment - generators	9,834	-	-	1,000	1,000	1,000	1,000	0.00%
1000.42.4223.000000.55300	Telephone & Communications	334	200	104	200	200	200	-	0.00%
1000.42.4223.000000.56280	Emergency Expenses	-	1,000	741	1,000	1,000	1,000	-	0.00%
1000.42.4223.000000.56300	Food/Meal Allowance	148	500	88	500	500	500	-	0.00%
1000.42.4223.000000.56900	Other Supplies	12	250	-	250	250	250	-	0.00%
1000.42.4223.000000.56903	Safety Supplies-COVID Related	-	2,500	-	500	500	500	(2,000)	-80.00%
1000.42.4223.000000.56904	Storm Isaias Expenses	-	-	-	-	-	-	-	0.00%
1000.42.4223.000000.58100	Memberships & Dues	265	350	225	350	350	350	-	0.00%
4223	Emergency Management	36,222	19,300	9,337	19,300	19,300	19,300	-	0.00%
1000.43.4301.000000.51600	Department Head	91,800	94,095	36,182	98,453	98,453	98,453	4,357	4.63%
1000.43.4301.000000.51620	Part Time - Administrative Asst.	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.51630	Overtime	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.51903	Longevity	-	-	-	-	-	-	-	0.00%
1000.43.4301.000000.53300	Other Professional/Tech Services	9,000	12,500	15,000	21,000	21,000	21,000	8,500	68.00%
1000.43.4301.000000.55400	Advertising	1,233	2,200	715	2,200	2,200	2,200	-	0.00%
1000.43.4301.000000.56100	General Office Supplies	200	200	70	-	-	-	(200)	-100.00%
1000.43.4301.000000.58100	Memberships & Dues	443	732	-	750	750	750	18	2.46%
4301	Public Works Director	102,675	109,727	51,967	122,403	122,403	122,403	12,676	11.55%
1000.43.4303.000000.51600	Department Head	92,549	92,185	36,653	98,186	98,186	98,186	6,001	6.51%
1000.43.4303.000000.51610	Regular Employees	302,894	387,364	150,140	456,083	456,083	456,083	68,719	17.74%
1000.43.4303.000000.51620	Part Time/Seasonal Employees	-	-	-	44,577	44,577	44,577	44,577	0.00%
1000.43.4303.000000.51630	Overtime	40,621	30,000	17,609	47,000	47,000	30,000	-	0.00%
1000.43.4303.000000.51900	Other Salaries-Unused Vacation	-	-	-	-	-	-	-	0.00%
1000.43.4303.000000.51902	Call In Pay	7,800	8,050	3,000	8,100	8,100	8,100	50	0.62%

FY 2026 - 2027 ESTIMATED EXPENSES

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1000.43.4303.000000.51903	Longevity	1,200	775	200	625	625	625	(150)	-19.35%
1000.43.4303.000000.52905	Employee Safety	1,544	16,150	1,600	3,000	3,000	3,000	(13,150)	-81.42%
1000.43.4303.000000.53200	Conferences & Training	425	750	109	750	750	750	-	0.00%
1000.43.4303.000000.53300	Other Professional/Tech Services	147,548	145,500	30,840	150,000	150,000	150,000	4,500	3.09%
1000.43.4303.000000.53320	Environmental Services	10,070	7,550	800	7,500	7,500	7,500	(50)	-0.66%
1000.43.4303.000000.54300	Repairs & Maintenance	81,792	84,200	26,487	90,000	90,000	90,000	5,800	6.89%
1000.43.4303.000000.54411	Water/Sewer	708	700	330	800	800	800	100	14.29%
1000.43.4303.000000.55300	Telephone & Communications	3,437	2,600	1,339	3,500	3,500	3,500	900	34.62%
1000.43.4303.000000.56210	Natural Gas	3,277	3,100	373	3,700	3,700	3,700	600	19.35%
1000.43.4303.000000.56220	Electricity	3,715	3,850	1,187	4,000	4,000	4,000	150	3.90%
1000.43.4303.000000.56300	Food/Meal Allowance	2,090	2,000	50	2,100	2,100	2,100	100	5.00%
1000.43.4303.000000.56600	Supplies - Street Signs	13,495	21,000	10,342	21,000	21,000	21,000	-	0.00%
1000.43.4303.000000.56902	Clothing	13,353	14,400	8,146	15,500	15,500	15,500	1,100	7.64%
1000.43.4303.000000.58100	Memberships & Dues	-	200	50	150	150	150	(50)	-25.00%
4303	Highway	726,519	820,374	289,254	956,571	956,571	939,571	119,197	14.53%
1000.43.4307.000000.51620	Part Time/Seasonal Employees	1,114	-	-	-	-	-	-	0.00%
1000.43.4307.000000.51630	Overtime	93,558	90,000	-	95,000	95,000	95,000	5,000	5.56%
1000.43.4307.000000.53300	Other Professional/Tech Services	141,000	50,000	-	50,000	50,000	50,000	-	0.00%
1000.43.4307.000000.56010	Supplies	15,037	15,000	2,503	15,000	15,000	15,000	-	0.00%
1000.43.4307.000000.56270	Salt & Sand	197,843	170,000	-	180,000	180,000	180,000	10,000	5.88%
1000.43.4307.000000.56900	Other Supplies	37	250	-	-	-	-	(250)	-100.00%
4307	Snow Removal	448,588	325,250	2,503	340,000	340,000	340,000	14,750	4.53%
1000.43.4313.000000.51610	Regular Employees	79,569	145,230	32,120	157,022	157,022	157,022	11,792	8.12%
1000.43.4313.000000.51630	Overtime	10,714	3,000	3,175	5,000	5,000	5,000	2,000	66.67%
1000.43.4313.000000.51900	Other Salaries	-	-	-	-	-	-	-	0.00%
1000.43.4313.000000.51903	Longevity	-	525	-	-	-	-	(525)	-100.00%
1000.43.4313.000000.53200	Conferences & Training	525	800	-	800	800	800	-	0.00%
1000.43.4313.000000.53320	Environmental Services	2,958	6,100	-	6,100	6,100	6,100	-	0.00%
1000.43.4313.000000.53505	Testing/Inspections	2,500	2,500	-	2,500	2,500	2,500	-	0.00%
1000.43.4313.000000.54300	Repairs & Maintenance	130,627	168,500	55,960	168,500	168,500	168,500	-	0.00%
1000.43.4313.000000.54301	Building Maintenance	9,000	9,000	2,195	9,000	9,000	9,000	-	0.00%
1000.43.4313.000000.54305	Fleet Repairs & Maintenance	7,891	16,000	2,316	19,000	19,000	19,000	3,000	18.75%
1000.43.4313.000000.54411	Water/Sewer	579	785	330	800	800	800	15	1.91%
1000.43.4313.000000.55300	Telephone & Communications	1,882	2,000	784	2,100	2,100	2,100	100	5.00%

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1000.43.4313.000000.56100	General Office Supplies	129	500	366	500	500	500	-	0.00%
1000.43.4313.000000.56170	Maintenance Supplies	31,735	26,000	21,407	30,000	30,000	30,000	4,000	15.38%
1000.43.4313.000000.56210	Natural Gas	11,554	12,000	1,344	12,000	12,000	12,000	-	0.00%
1000.43.4313.000000.56220	Electricity	11,152	10,900	2,235	10,000	10,000	10,000	(900)	-8.26%
1000.43.4313.000000.56260	Gasoline	138,401	150,000	47,474	160,000	160,000	160,000	10,000	6.67%
4313	Maintenance Garage	439,216	553,840	169,708	583,322	583,322	583,322	29,482	5.32%
1000.43.4317.000000.51610	Regular Employees	52,757	44,265	44,557	54,199	54,199	54,199	9,934	22.44%
1000.43.4317.000000.51630	Overtime	37,003	23,000	17,010	40,000	40,000	23,000	-	0.00%
1000.43.4317.000000.51903	Longevity	525	525	-	525	525	525	-	0.00%
1000.43.4317.000000.53300	Other Professional/Tech Services	572,238	583,400	210,087	623,400	623,400	623,400	40,000	6.86%
1000.43.4317.000000.53505	Testing/Inspections	12,957	15,900	-	15,900	15,900	15,900	-	0.00%
1000.43.4317.000000.54300	Repairs & Maintenance	7,094	18,000	17,437	18,000	18,000	18,000	-	0.00%
1000.43.4317.000000.54410	Rental of Land & Buildings	1,840	1,950	1,883	2,000	2,000	2,000	50	2.56%
1000.43.4317.000000.54411	Water/Sewer	282	245	81	400	400	400	155	63.27%
1000.43.4317.000000.54421	Disposal	4,000	3,800	-	4,000	4,000	4,000	200	5.26%
1000.43.4317.000000.55300	Telephone & Communications	2,490	2,200	1,917	3,750	3,750	3,750	1,550	70.45%
1000.43.4317.000000.56220	Electricity	6,953	7,300	2,081	8,000	8,000	8,000	700	9.59%
1000.43.4317.000000.58130	Permit Fees	3,144	2,000	-	3,500	3,500	3,500	1,500	75.00%
4317	Transfer Station	701,282	702,585	295,053	773,674	773,674	756,674	54,089	7.70%
1000.43.4329.000000.54412	Hydrants	443,043	450,500	168,147	577,222	577,222	577,222	126,722	28.13%
1000.43.4329.000000.55300	Telephone & Communications	2,135	2,900	699	2,900	2,900	2,900	-	0.00%
1000.43.4329.000000.56225	Street Lights	67,999	74,000	16,264	80,000	80,000	80,000	6,000	8.11%
4329	Utilities	513,177	527,400	185,109	660,122	660,122	660,122	132,722	25.17%
1000.43.4331.000000.51610	Regular Employees	76,592	40,273	32,715	32,084	32,084	32,084	(8,189)	-20.33%
1000.43.4331.000000.51630	Overtime	5,895	4,000	1,229	4,500	4,500	4,500	500	12.50%
1000.43.4331.000000.51903	Longevity	-	-	-	-	-	-	-	0.00%
1000.43.4331.000000.53015	Service Contracts	22,218	22,500	1,743	23,175	23,175	23,175	675	3.00%
1000.43.4331.000000.54300	Repairs & Maintenance	32,999	30,000	23,880	34,650	34,650	34,650	4,650	15.50%
1000.43.4331.000000.54411	Water/Sewer	3,218	3,900	921	4,440	4,440	4,440	540	13.85%
1000.43.4331.000000.55300	Telephone & Communications	63,151	26,500	57,725	1,200	1,200	1,200	(25,300)	-95.47%

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1000.43.4331.000000.56010	Supplies	5,258	8,500	3,181	8,755	8,755	8,755	255	3.00%
1000.43.4331.000000.56220	Electricity	70,592	62,000	26,576	71,500	71,500	71,500	9,500	15.32%
1000.43.4331.000000.56240	Oil	20,187	1,000	-	-	-	-	(1,000)	-100.00%
1000.43.4331.000000.56210	Natural Gas	2,199	15,250	3,728	16,775	16,775	16,775	1,525	100.00%
1000.43.4331.000000.56902	Clothing	-	500	-	50	50	50	(450)	0.00%
4331	Town Hall	302,310	214,423	151,699	197,129	197,129	197,129	(17,294)	-8.07%
1000.43.4332.000000.51610	Regular Employees	120,184	175,700	47,160	180,024	180,024	180,024	4,324	2.46%
1000.43.4332.000000.51630	Overtime	14,747	-	5,185	12,000	12,000	12,000	12,000	0.00%
1000.43.4332.000000.51903	Longevity	1,050	525	525	1,250	1,250	1,250	725	0.00%
1000.43.4332.000000.52902	Clothing	-	-	-	-	-	-	-	0.00%
1000.43.4332.000000.53300	Other Professional/Tech Services	12,806	19,000	16,690	57,000	57,000	57,000	38,000	200.00%
1000.43.4332.000000.53505	Testing/Inspections	6,000	6,000	1,506	6,000	6,000	6,000	-	0.00%
1000.43.4332.000000.54300	Repairs & Maintenance	15,000	18,000	18,074	30,000	30,000	30,000	12,000	66.67%
1000.43.4332.000000.54405	Leases of Equipment	-	27,560	3,275	27,560	27,560	27,560	27,560	100.00%
1000.43.4332.000000.54411	Water/Sewer	262	410	-	500	500	500	(27,470)	-98.21%
1000.43.4332.000000.54413	Town Wide Sewer Use Fees	50,760	52,800	52,520	58,080	58,080	58,080	5,280	10.00%
1000.43.4332.000000.56220	Electricity	2,700	3,600	293	3,600	3,600	3,600	-	0.00%
1000.43.4332.000000.56240	Oil	1,500	1,000	-	1,000	1,000	1,000	-	0.00%
1000.43.4332.000000.58250	Payments to Other Organizations	1,338	1,600	1,418	1,600	1,600	1,600	-	0.00%
4332	Facilities	226,345	306,195	146,646	378,614	378,614	378,614	72,419	23.65%
1000.43.4341.000000.51600	Department Head	75,553	78,703	30,261	81,064	81,064	81,064	2,361	3.00%
1000.43.4341.000000.51630	Overtime	2,410	1,500	753	1,500	1,500	1,500	-	0.00%
1000.43.4341.000000.51650	Meeting Secretary	1,053	1,000	419	1,000	1,600	1,600	600	60.00%
1000.43.4341.000000.51903	Longevity	475	475	475	575	575	575	100	21.05%
1000.43.4341.000000.53300	Other Professional/Tech Services	-	1,000	-	1,000	1,000	1,000	-	0.00%
1000.43.4341.000000.53510	Data Processing Fees	-	1,100	-	1,100	1,100	1,100	-	0.00%
1000.43.4341.000000.55300	Telephone & Communications	615	1,200	152	1,200	1,200	1,200	-	0.00%
1000.43.4341.000000.56100	General Office Supplies	-	600	93	600	600	600	-	0.00%
1000.43.4341.000000.56430	Periodicals	-	750	-	750	750	750	-	0.00%
1000.43.4341.000000.56902	Clothing	706	800	800	800	800	800	-	0.00%
1000.43.4341.000000.58100	Memberships & Dues	1,404	800	-	800	800	800	-	0.00%
4341	Building Inspector	82,216	87,928	32,953	90,389	90,989	90,989	3,061	3.48%

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1000.44.4403.000000.53040	Medical Services	-	-	-	-	-	-	-	0.00%
1000.44.4403.000000.58250	Payments to Other Organizations	64,707	64,707	64,478	65,097	65,097	65,097	390	0.60%
4403	Public Health Services	64,707	64,707	64,478	65,097	65,097	65,097	390	0.60%
1000.44.4406.000000.53010	Elderly Transport - Dial a Ride	41,659	35,000	13,126	35,000	35,000	35,000	-	0.00%
1000.44.4406.000000.54300	Repairs & Maintenance	6,656	6,000	849	6,000	6,000	6,000	-	0.00%
4406	Elderly Transportation	48,315	41,000	13,975	41,000	41,000	41,000	-	0.00%
1000.44.4427.000000.51650	Meeting Secretary	953	1,375	319	1,375	1,700	1,700	325	23.64%
1000.44.4427.000000.53010	Purchased Professional Services	63,197	65,308	-	65,308	65,308	65,308	-	0.00%
1000.44.4427.000000.55400	Advertising	-	1,000	-	1,000	1,000	1,000	-	0.00%
1000.44.4427.000000.56100	General Office Supplies	244	250	153	250	250	250	-	0.00%
1000.44.4427.000000.58100	Memberships & Dues	71	500	71	500	500	500	-	0.00%
1000.44.4427.000000.59025	Miscellaneous Grant	-	-	-	-	-	-	-	0.00%
1000.44.4427.000000.59030	National Opioid Settlement	-	-	-	-	-	-	-	0.00%
1000.44.4427.000000.55995	Temporary Shelter	-	-	-	-	-	-	-	0.00%
4427	Human Services	64,465	68,433	543	68,433	68,758	68,758	325	0.47%
1000.45.4501.000000.51600	Department Head	77,545	79,704	30,727	82,095	82,095	82,095	2,391	3.00%
1000.45.4501.000000.51610	Regular Employees	170,461	175,688	67,558	182,731	182,731	182,731	7,043	4.01%
1000.45.4501.000000.51620	Part Time Employees	48,071	55,180	21,080	79,237	79,237	79,237	24,057	43.60%
1000.45.4501.000000.51630	Overtime	-	200	-	200	200	200	-	0.00%
1000.45.4501.000000.51903	Longevity	250	250	250	250	250	250	-	0.00%
1000.45.4501.000000.53015	Service Contracts	21,853	30,000	16,475	29,000	29,000	29,000	(1,000)	-3.33%
1000.45.4501.000000.53110	Library Services	40,950	41,250	38,923	42,500	42,500	42,500	1,250	3.03%
1000.45.4501.000000.53200	Conferences & Training	542	700	150	755	755	755	55	7.86%
1000.45.4501.000000.54300	Repairs & Maintenance	15,481	15,800	1,551	15,800	15,800	15,800	-	0.00%
1000.45.4501.000000.54411	Water/Sewer	786	850	429	850	850	850	-	0.00%
1000.45.4501.000000.55300	Telephone & Communications	-	25	-	25	25	25	-	0.00%
1000.45.4501.000000.55301	Postage	136	150	149	170	170	170	20	13.33%
1000.45.4501.000000.56100	General Office Supplies	2,256	3,250	660	3,250	3,250	3,250	-	0.00%
1000.45.4501.000000.56210	Natural Gas	16,281	16,000	1,989	16,000	16,000	16,000	-	0.00%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
1000.45.4501.000000.56220	Electricity	22,756	28,000	9,156	28,000	28,000	28,000	-	0.00%
1000.45.4501.000000.56405	Audio Visual Materials	10,309	11,000	6,646	11,000	11,000	11,000	-	0.00%
1000.45.4501.000000.56420	Library Books	41,340	46,000	17,805	46,000	46,000	46,000	-	0.00%
1000.45.4501.000000.56430	Periodicals	3,102	3,350	2,497	3,250	3,250	3,250	(100)	-2.99%
1000.45.4501.000000.56900	Other Supplies	4,561	4,750	2,049	4,750	4,750	4,750	-	0.00%
1000.45.4501.000000.56903	Safety Supplies - COVID Related	-	-	-	-	-	-	-	0.00%
1000.45.4501.000000.58100	Memberships & Dues	1,548	1,475	1,178	1,475	1,475	1,475	-	0.00%
1000.45.4501.000000.59025	Miscellaneous Grant	3,304	-	370	-	-	-	-	0.00%
4501	Terryville Library	481,532	513,622	219,641	547,338	547,338	547,338	33,716	6.56%
1000.45.4506.450601.51600	Department Head	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.51610	Regular Employees	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.51620	Part Time/Seasonal Employees	31,311	25,830	10,509	68,000	68,000	68,000	42,170	163.26%
1000.45.4506.450601.51630	Overtime	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.51650	Meeting Secretary	1,369	1,300	225	1,400	2,200	2,200	900	69.23%
1000.45.4506.450601.51903	Longevity	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.52902	Clothing	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.53300	Other Professional/Tech Services	7,367	7,560	2,314	7,560	7,560	7,560	-	0.00%
1000.45.4506.450601.54300	Repairs & Maintenance	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.54303	Grounds Maintenance	11,132	13,388	2,494	14,500	14,500	14,500	1,112	8.31%
1000.45.4506.450601.54400	Rentals	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.54410	Rental of Land & Buildings	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.54411	Water/Sewer	1,360	1,000	1,967	2,000	2,000	2,000	1,000	100.00%
1000.45.4506.450601.55400	Advertising	87	-	-	-	-	-	-	0.00%
1000.45.4506.450601.56010	Supplies	-	-	-	-	-	-	-	0.00%
1000.45.4506.450601.56100	General Office Supplies	314	600	269	650	650	650	50	8.33%
1000.45.4506.450601.56220	Electricity	1,397	1,500	304	1,300	1,300	1,300	(200)	-13.33%
1000.45.4506.450601.57300	Equipment	2,500	2,500	1,326	2,700	2,700	2,700	200	8.00%
1000.45.4506.450601.58100	Memberships & Dues	340	500	258	400	400	400	(100)	-20.00%
1000.45.4506.450601.59010	Other Items (grants)	47,414	-	2,257	-	-	-	-	0.00%
450601	Parks	104,590	54,178	21,923	98,510	99,310	99,310	45,132	83.30%
1000.45.4506.450602.51600	Department Head	63,595	65,503	25,298	67,468	67,468	67,468	1,965	3.00%
1000.45.4506.450602.51625	Part Time/Seasonal - Rec	75,907	56,650	50,630	60,000	60,000	60,000	3,350	5.91%
1000.45.4506.450602.53200	Conferences & Training	3,012	3,000	745	3,000	3,000	3,000	-	0.00%
1000.45.4506.450602.53240	Field Trips/Excursions - Rec	12,363	15,000	11,909	16,000	16,000	16,000	1,000	6.67%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
1000.45.4506.450602.53310	Contract Services - Rec	9,215	11,500	6,378	12,000	12,000	12,000	500	4.35%
1000.45.4506.450602.53540	Sports Officials	5,415	6,800	576	6,800	6,800	6,800	-	0.00%
1000.45.4506.450602.54410	Rental of Land & Buildings	10,377	7,000	2,520	10,000	10,000	10,000	3,000	42.86%
1000.45.4506.450602.55400	Advertising	221	2,000	668	2,000	2,000	2,000	-	0.00%
1000.45.4506.450602.56160	Supplies - Recreation	4,105	7,875	1,831	7,875	7,875	7,875	-	0.00%
1000.45.4506.450602.57300	Equipment	5,459	6,500	813	6,500	6,500	6,500	-	0.00%
1000.45.4506.450602.59010	Other Items (grants)	-	-	13,502	-	-	-	-	0.00%
1000.45.4506.450602.59140	Internal Transfers	-	(116,325)	-	(119,175)	(119,175)	(124,175)	(7,850)	6.75%
450602	Recreation	189,669	65,503	114,870	72,468	72,468	67,468	1,965	3.00%
1000.47.4700.000000.58360	Board of Education Expenses	26,823,839	27,578,551	7,610,303	28,680,173	28,680,173	28,703,423	1,124,872	4.08%
1000.47.4700.000000.58360	Out Placement-Excess Cost Revenue transfer in	-	-	-	-	-	-	-	0.00%
1000.47.4700.000000.58400	Liquidation of Prior Year Encumbrances	607,950	-	177,843	-	-	-	-	0.00%
4700	Board of Education	27,431,789	27,578,551	7,788,145	28,680,173	28,680,173	28,703,423	1,124,872	4.08%
1000.48.4801.480111.58310	Principal - School- 2019 Refunding	642,000	666,000	142,463	671,000	671,000	671,000	5,000	0.75%
1000.48.4801.480112.58310	Principal - School-2012 Issue	185,000	-	-	-	-	-	-	0.00%
1000.48.4801.480113.58310	Principal - School - 2014 Refunding	-	-	-	-	-	-	-	0.00%
1000.48.4801.480117.58310	Principal - Water Lines - 2012 Issue	80,000	-	-	-	-	-	-	0.00%
1000.48.4801.480118.58310	Principal - Water Lines - 2014 Refunding	-	-	-	-	-	-	-	0.00%
1000.48.4801.480191.58310	Principal - Leases and Short Term Financing	414,601	413,644	203,968	430,713	430,713	430,713	17,069	4.13%
1000.48.4801.480131.58310	Principal - General Obligation - 2019 Refunding	48,000	49,000	-	49,000	49,000	49,000	-	0.00%
1000.48.4801.480132.58310	Principal - General Obligation - 2012 Issue	510,000	-	-	-	-	-	-	0.00%
1000.48.4801.480133.58310	Principal - General Obligation - 2013 Issue	250,000	250,000	250,000	-	-	-	(250,000)	-100.00%
1000.48.4801.480134.58310	Principal - General Obligation - 2018 Issue	370,000	375,000	375,000	380,000	380,000	380,000	5,000	1.33%
1000.48.4801.480135.58310	Principal - General Obligation - 2023 Issue	60,000	60,000	60,000	60,000	60,000	60,000	-	100.00%
4801	Debt Service - Principal	2,559,601	1,813,644	1,031,431	1,590,713	1,590,713	1,590,713	(222,931)	-12.29%
1000.48.4803.480311.58320	Interest - School- 2019 Refunding of 2010	49,475	50,200	-	16,775	16,775	16,775	(33,425)	-66.58%
1000.48.4803.480312.58320	Interest - School-2012 Issue	2,197	-	-	-	-	-	-	0.00%
1000.48.4803.480313.58320	Interest - School - 2014 Refunding	-	-	-	-	-	-	-	0.00%
1000.48.4803.480317.58320	Interest - Water Lines - 2012 Issue	950	-	-	-	-	-	-	0.00%
1000.48.4803.480318.58320	Interest - Water Lines - 2014 Refunding	-	-	-	-	-	-	-	0.00%
1000.48.4803.480391.58320	Interest - Leases and Short Term Financing	94,791	95,771	44,080	80,167	80,167	80,167	(15,604)	-16.29%
1000.48.4803.480331.58320	Interest - General Obligation - 2019 Refunding	42,375	6,525	-	4,075	4,075	4,075	(2,450)	-37.55%
1000.48.4803.480332.58320	Interest - General Obligation - 2012 Issue	6,056	-	-	-	-	-	-	0.00%

FY 2026 - 2027 ESTIMATED EXPENSES

IV Account #	IV Account Description	FY2025 Actual	FY2026 Amended Budget	FY 2026 YTD Actual as of 11/30/25	FY 2027 Dept Requested	FY 2027 Mayor Recommended	FY 2027 TC Adopted	2027 TC Adopted vs. 2026 Budget	
								\$ Change	% Change
1000.48.4803.480333.58320	Interest - General Obligation - 2013 Issue	11,875	4,063	4,063	-	-	-	(4,063)	-100.00%
1000.48.4803.480334.58320	Interest - General Obligation - 2018 Issue	204,850	191,825	98,725	180,500	180,500	180,500	(11,325)	-5.90%
1000.48.4803.480335.58320	Interest - General Obligation - 2023 Issue	31,047	27,795	14,715	24,525	24,525	24,525	(3,270)	-11.76%
1000.48.4803.480336.58320	Interest - General Obligation - 2026 Issue	-	-	-	100,000	100,000	100,000	100,000	0.00%
4803	Debt Service - Interest	443,616	376,179	161,583	406,042	406,042	406,042	29,863	7.94%
1000.48.4899.000000.58330	Other	-	-	-	-	-	-	-	0.00%
4899	Other Debt Service	-	-	-	-	-	-	-	0.00%
1000.99.9901.000000.59020	Fund Transfers Out - Cap Projects	-	944,481	-	896,196	961,115	586,168	(358,313)	0.00%
1000.99.9902.000000.59020	Fund Transfers Out - HS Building Fund	-	35,000	-	-	-	-	(35,000)	0.00%
1000.99.9903.000000.59020	Fund Transfers Out - BOE Sinking Fund	-	-	-	-	-	-	-	0.00%
1000.99.9999.000000.59025	Miscellaneous Grant	-	-	-	-	-	-	-	0.00%
1000.99.9903.000000.59500	Bottle Bill Program	-	-	-	-	-	-	-	0.00%
99	Transfers Out	-	979,481	-	896,196	961,115	586,168	(393,313)	0.00%
		45,610,069	47,303,397	15,838,226	49,193,625	49,273,319	48,714,216	1,410,819	2.98%

Capital Projects - FY 2026-2027

Department	Project Description	Amount Requested	TC Adopted	Funding Sources					
				General Fund	Town Aid Grant	LOCIP Grant	Municipal Grant	Other Sources	Total Cost
Technology	Annual Computer Replacement Program	15,000	15,000	15,000					15,000
Technology	Modernize Backup Solution Town	8,400	8,400	8,400					8,400
Technology	Security Firewalls (Non Town Hall)	8,828	8,828	8,828					8,828
Technology	High Availability Server	12,164	12,164	12,164					12,164
Technology	Audio Video Enhancements for Community Room at Town Hall	16,575	16,575	16,575					16,575
Technology	Parts to support multiple capital items across Town Hall	5,000	5,000	5,000					5,000
Technology/Police	Modernize Backup Solution Police [Year 2 of 2]	6,600	6,600	6,600					6,600
Technology/Police	Accucom Legacy Server Phase Down	6,000	6,000	6,000					6,000
Technology/Police	Patrol Car Connectivity & Parts/Non MDT Modems/Keyboard Replacement	9,102	-	-					-
Assessors	Revaluation (Year 1 of 3) \$150,000 starting FY 2028	50,000	-	-					-
Library	Air Handler Replacement (Year 2 of 3)	45,000	45,000	45,000					45,000
Library	Annual Computer Replacement Program	8,114	-	-					-
Public Works	Transfer Station Hopper Compaction System	50,000	-	-					-
Public Works	Vehicle Docking Station	90,000	-	-					-
Public Works	Roadside Mower	58,114	-	-					-
Public Works	Transfer Station Compaction Trailer (year 3 of 4) \$200,000	50,000	-	-					-
Public Works	Transfer Station Ne Compactor System Equipment	-	180,000	180,000					180,000
Public Works	Security Camera System Replacement (Year 2 of 3) \$186,000	50,880	50,880	50,880					50,880
Public Works	Modernize HVAC Townwide	39,128	-	-					-
Public Works	Streetlight Pole Replacement	25,000	-	-					-
Public Works	Town Aid Roads (2027 Road Program)	1,000,000	1,000,000	361,422	315,282	140,862	152,434		1,000,000
Economic Development	Plan of Development (Year 1 of 2)	62,894	62,894	62,894					62,894
Economic Development	Downtown Revitalization Transformational Plan (Year 2 of 3) \$600,000	200,000	200,000	200,000					200,000
Fire Department	Station 3 - Fall Mountain Fire Upgrades	65,000	-	-					-
Ambulance - PVAC	New Ambulance - Replace 111-2	250,000	-	-					-
Ambulance - PVAC	Power Load Stretcher	72,000	-	-					-
Police	Police Vehicle replacement program - 2 vehicles	240,000	160,000	160,000					160,000
Police	License Plate Reader Est \$20K	8,500	-	-					-
Police	Automated External Defibrillators Year 1 of 3	7,502	7,502	7,502					7,502
Police	AFIS (Automatic Fingerprint ID Sys) (year 1 of 3) Est 30K	5,000	50,000	50,000					50,000
Police	Body Cams and Dash Cams Est \$454,350	49,081	4,919	4,919					4,919
Police	Bullet Proof Vests	4,984	4,984	4,984					4,984
Police	12 x 16 Modular Office Trailer or Senior Lounge Renovations	52,000	-	-					-
Parks	Core Drilling Study - Lake Winfield	18,000	-	-					-
Parks	Replace Playscape at Veterans Memorial Park	300,000	-	-					-
Parks	Update Senior Lounge	25,000	-	-					-
Parks	Full Size Basketball Court - Gear Dr	105,000	-	-					-
Parks	Mist Station - Lake Winfield	25,000	-	-					-
Parks	Dog Park - Main Street School	300,000	-	-					-
Parks	Redesign Community Gardens	125,000	-	-					-
WPCA	Blower Building Repairs WPCA	50,000	-	-					-
WPCA	Service Building Repair WPCA	50,000	50,000	50,000					50,000
WPCA	Generator Replacements, emt WPCA	15,000	15,000	15,000					15,000
WPCA	HVAC Equipment Replacement WPCA	45,436	-	-					-
BOE	HS Fisher School - Roof	-	-	-					-
BOE	HS Fisher School- Driveway & Parking Lots	-	-	-					-
BOE	HS Fisher School - Window Replacement	-	-	-					-
BOE	Plymouth Center School - Roof	-	-	-					-
BOE	Plymouth Center School - Driveway & Parking Lots (Sidewalks)	-	65,000	65,000					65,000
BOE	Elk Terry Middle School - Roof	-	-	-					-
BOE	Elk Terry Middle School - Driveway & Parking Lots	-	-	-					-
BOE	THS - Driveway & Parking Lots	-	-	-					-
BOE	THS - Resurface Track	-	-	-					-
BOE	Plymouth School District - Clock and Intercom System	-	-	-					-
		4,614,783	1,974,746	1,336,168	345,282	140,862	152,434		1,974,746

FY 2024 Audited Financial Statements - General Fund Unassigned Fund Balance was \$9,929,621 or 22.6% of the FY 2024 General Fund expenditure appropriation.

Fund Balance Injection Balance to be Funded from the General Fund

750,000
 586,168
 1,336,168

Short Term Financing of Cap Projects	Original Cost	2024-2025	2025-2026	2026-2027	2027-2028	2029-2035	Total Principal	2027 Int
Ten Wheel Dump Truck Replacement - 7 year lease - 2020	221,908	28,741		29,804	32,371	-	90,917	1,197
Ten Wheel Dump Truck Replacement - 7 year lease - 2021	243,142	29,965		30,998	32,067	35,255	128,285	2,322
Ten Wheel Dump Truck Replacement - 7 year lease - 2022	288,815	31,131		33,217	35,432	37,800	218,510	4,456
Ten Wheel Dump Truck Replacement - 7 year lease - 2023	334,359	36,554		38,811	41,249	43,818	254,213	4,898
Ten Wheel Dump Truck Replacement - 7 year lease - 2024	252,666	29,807		30,789	31,803	32,850	195,873	10,104
SCBA Air Pack Replacements - Fire	749,774	104,684		107,002	109,372	112,794	422,851	31,964
Aerial Ladder Truck - Fire	1,435,151	106,681		110,042	113,508	117,081	784,148	1,231,462
Freightliner FY25	317,096	46,798		32,965	34,911	36,971	163,451	317,096
Fire Department	Replace Engines/Tankers 8	759,923		759,923			759,923	
Total	4,664,835	416,361		413,644	430,713	1,175,495	1,192,918	80,166

(1) To be funded from Police Extra Duty fund transfer into capital fund
 (2) 9 year lease starting FY 28

FY 2027 Debt Service

	Debt Outstanding - Principal Balance					FY 2027 Debt Service Expense			
	Issue Date	Maturity Date	FY 2027 Principal Beg Balance	FY 2027 Principal Additions	FY 2027 Principal Payments	FY 2027 Principal Ending Balance	FY 2027 Principal Payments	FY 2027 Interest Payments	FY 2027 Total Debt Service
SCHOOL DEBT									
School Refunding (Refunded 10/2019)	9/30/2010	12/15/2026	671,000	-	671,000	-	671,000	16,775	687,775
			671,000	-	671,000	-	671,000	16,775	687,775
GENERAL IMPROVEMENT									
Improvement Refunding (Refunded 10/2019)	9/30/2010	12/15/2028	144,000	-	49,000	95,000	49,000	4,075	53,075
Roads/N Main Bridge/Engineering	8/30/2013	8/15/2025	-	-	-	-	-	-	-
Roads/Firehouse/Town Hall/Charles St	10/24/2018	10/15/2038	4,940,000	-	380,000	4,560,000	380,000	180,500	560,500
Roads 2026 Issue	7/1/2027	6/30/2036	3,000,000	-	-	3,000,000	-	100,000	100,000
Roads	8/17/2023	6/30/2034	540,000	-	60,000	480,000	60,000	24,525	84,525
			8,624,000	-	489,000	8,135,000	489,000	309,100	798,100
SEWER									
Sewer Issue	8/30/2013	12/15/2028	25,000	-	-	25,000	-	-	-
CWF-458C Denitrification Project	5/1/2016	5/1/2035	626,460	-	60,054	566,406	60,054	10,821	70,875
			651,460	-	60,054	591,406	60,054	10,821	70,875
LEASES									
FY 2027 Leases from cap projects			577,558	-	430,713	146,845	430,713	80,166	510,879
			577,558	-	430,713	146,845	430,713	80,166	510,879
Total Debt including Self Funded - TOP and WPCA			10,524,018	-	1,650,767	8,873,251	1,650,767	416,862	2,067,629
Less Self Funded WPCA Debt - Bonds			651,460	-	60,054	591,406	60,054	10,821	70,875
Total Net Debt Service - FY 2027 - Town of Plymouth			9,872,558	-	1,590,713	8,281,845	1,590,713	406,041	1,996,754
Bonds - TOP			222			8,135,000	Dept 4801	Dept 4803	
Leases			577,558			146,845	Total	Total	
			577,780			8,281,845	1,590,713	406,042	

Adopted Headcount Summary

Department	FY 2026 Budget	FY 2027 Requested	Part Time (less than 30 hours)	Full Time (30 hrs or more)
Mayor	2	3	2	1
Town Council	5	5	5	
Comptroller	4	4		4
Treasurer	2	2	2	
Registrar	4	4	4	
Assessor	1	1		1
Board of Assessment Appeals	3	3	3	
Clerical	3	3		3
Tax Collector	1	1		1
Town Clerk	3	3	1	2
Fire Marshal	3	3	3	
Police Department	26	26		26
Emergency Management	1	1	1	
Animal Control	3	3	3	
Communications	0	0		
Town Hall Facilities	1	1	1	
Highway	9	9	1	8
Transfer Station	1	1		1
Facilities	3	3		3
Public Works Director	1	1		1
Maintenance Garage	2	2		2
Building Inspector	1	1		1
Terryville Library	8	10	4	6
Parks	0	0		
Recreation	1	1		1
Planning & Zoning	2	2		2
TOTAL:	90	93	30	63

* Seasonal camp help is variable based upon enrollment and not included above.

TOWN OF PLYMOUTH
GRAND LIST COMPARISON
1-Oct-25

	10/1/2025		
	GROSS	EXEMPT	NET
REAL ESTATE	1,100,611,890	7,471,083	1,093,140,807
PERSONAL PROF	66,780,954	15,094,438	51,686,516
MOTOR VEHICLE	121,940,143	1,754,273	120,185,870
TAX EXEMPT REA	77,751,730	77,751,730	0
TOTALS	1367084717	102071524	1265013193

	10/1/2024		
	GROSS	EXEMPT	NET
REAL ESTATE	745071120	5235098	739836022
PERSONAL PROPERTY	67122733	15154160	51968573
MOTOR VEHICLE	119818548	2394088	117424460
TAX EXEMPT REAL ESTATE	46619780	46619780	0
TOTALS	978632181	69403126	909229055

	10/1/2023		
	GROSS	EXEMPT	NET
REAL ESTATE	741389740	2424705	738965035
PERSONAL PROPERTY	62369500	14281311	48088189
MOTOR VEHICLE	123859650	1467880	122391770
TAX EXEMPT REAL ESTATI	46619780	46619780	0
TOTALS	974238670	64793676	909444994

355,784,138 INCREASE FROM 2024

TOP 10 2025 GL	NET
CONNECTICUT LIGHT & POWER COMPANY	22,110,930
CONNECTICUT WATER COMPANY	8,147,760
YANKEE GAS SERVICE CO	6,978,610
SPICECO PROPERTIES LLC	5,353,110
STORE MASTER FUNDING XXV LLC	5,336,730
CITY OF BRISTOL-WATER COMPANY	3,966,410
COOK WILLOW REALTY PARTNERSHIP	3,800,440
INLAND INTERMODAL LLC	3,627,540
282 MAIN LLC	3,552,710
SENIOR HOUSING AT QUAIL HOLLOW INC	3,425,880